Financial Results for First Three Quarters of Fiscal 2023, ending March 31, 2023

February 8, 2023

Rinnai Corporation



Fiscal 2023 (3Q): Consolidated Performance Overview

Net sales: ¥ 314.0 billion (up 14.7% year on year)



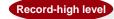
Steady sales of water heaters in Japan; overseas sales also up due to higher sales in the United States, China, and other markets and the impact of foreign currency translation

Operating income: ¥33.6 billion



(up 20.1% year on year; operating income to net sales ratio: 10.7%)
Increase due to sales growth mainly in major countries despite soaring raw material prices and energy costs

Ordinary income: ¥36.4 billion



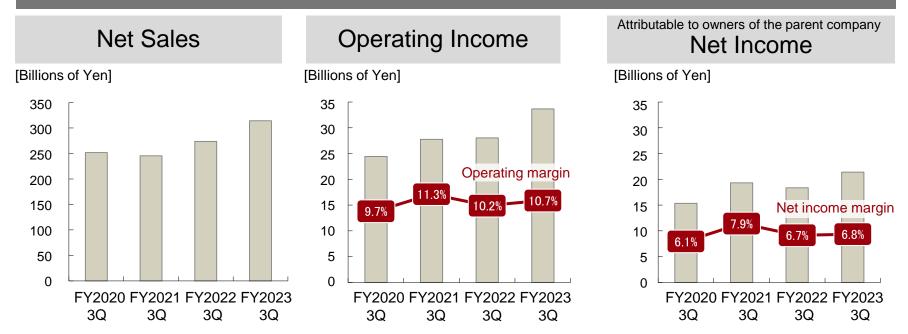
(up 20.0% year on year; ordinary income to net sales ratio: 11.6%)

Net income attributable to owners of the parent company: ¥21.4 billion (up 16.7%, net income to net sales ratio: 6.8%)



- Increase in sales mainly in major countries despite concerns of economic downturn due to high prices and interest rates
- Record-high sales and income, but increased costs put pressure on profits

Fiscal 2023 (3Q): Consolidated Financial Results



- Record-high net sales for second consecutive year due to increased domestic and overseas sales and foreign currency impact
- Record-high operating income owing to revenue growth, but profit margins slowed due to increases in raw material prices and other costs

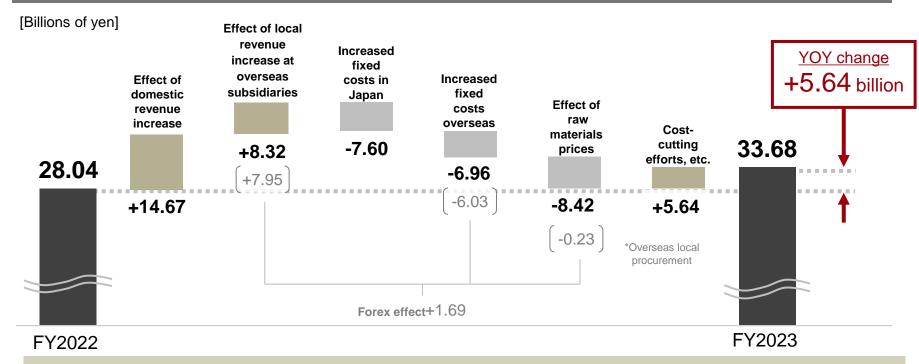
Fiscal 2023 (3Q): Net Sales by Product

	Fiscal 2022 3Q		Fiscal 2023 3Q		YOY Change	
[Billions of Yen]	Amount	% of total	Amount	% of total	Amount	(%)
Water heaters	157.14	57.4%	185.85	59.2%	+28.71	+18.3%
Kitchen appliances	64.54	23.6%	70.10	22.3%	+5.55	+8.6%
Air conditioning appliances	16.79	6.1%	17.85	5.7%	+1.06	+6.3%
Commercial- use equipment	6.57	2.4%	7.88	2.5%	+1.31	+20.0%
Others	28.70	10.5%	32.39	10.3%	+3.68	+12.8%
Total	273.76	100.0%	314.09	100.0%	+40.32	+14.7%

Fiscal 2023 (3Q): Consolidated Sales/Income Results

[Billions of Yen]	Net Sales	YOY Change	Operating Income	YOY Change	Operating Margin	YOY Change
Consolidated	314.09	+14.7%	33.68	+20.1%	10.7%	+0.5pt
	Net Sales	YOY Change	Operating Income	YOY Change	Operating Margin	YOY Change
Rinnai	186.97	+20.8%	17.50	+56.2%	9.4%	+2.1pt
Domestic	85.59	+17.6%	2.87	+38.4%	3.4%	+0.5pt
Overseas	174.86	+14.2%	14.51	-1.0%	8.3%	-1.3pt
Total	447.43	+17.5%	34.89	+24.8%	7.8%	+0.5pt

Fiscal 2023 (3Q): Consolidated Operating Income Analysis



- Increase in operating income due to sales growth in Japan and overseas despite soaring raw material prices and distribution and energy costs

Rinnai (non-consolidated basis), Fiscal 2023 (3Q) Results

- Strengthened production to eliminate supply delays, leading to growth in sales centered on water heaters
- Record-high figures for sales and operating income thanks to increased revenue, but profit margins slowed due to significant impact of soaring raw material prices and energy costs







Hybrid water heater



Gas clothes dryers



Dishwasher/dryers

um (0.0 · 0.0 po)	Tryblia water ficator	Gas ciotiles diyers	Distiwasher/dryers
[Billions of Yen]	Fiscal 2022	Fiscal 2023	YOY change
Net Sales	154.82	186.97	+20.8%
Operating Income	11.20	17.50	+56.2%
Operating income to net sales ratio	7.2%	9.4%	+2.1pt

11			13),		
	es ■:Opera	2023 (3Q) Resting income o net sales ratio	(Billio	ns of yen 186.97	
156.08	7%	7.2%		9.	4%
	15 12	11 20	0		17.50

11.20

Fiscal 2023

15.12

Fiscal 2021

Rinnai (non-consolidated basis)

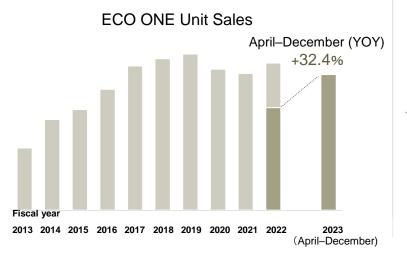
[Sales Volume in Japan]	YOY change
Water heater with heating systems	+35.1%
Water heater with bath- filling systems	+22.2%
Built-in hobs (stovetops)	-0.7%
Gas clothes dryers	+8.3%

Fiscal 2022

Rinnai Corporation Topic: ECO ONE

Record-high sales of ECO ONE in three-quarter period

- Increase in sales due to accelerated efforts to achieve carbon neutrality and the launch of newgeneration ECO ONE X5 (+32.4% YOY in 3Q period)
- Unit sales also expected to reach a record high for full year





Hybrid water with heating system ECO ONE X5 (launched June 15, 2022)

Received 2022 Energy Conservation Grand Prize (Product/Business Model Category) from the Commissioner of the Agency for Natural Resources and Energy

 Awarded for high energy efficiency and flexible installation with new "Turbo Heating" control

Addition of new model exclusively for multi-dwelling buildings (launch scheduled for September 1, 2023)

- Space-saving design allows installation on balconies or in pipe shafts
- Secures water for emergency use, leading to improved resilience
- Industry-leading energy efficiency contributes to ZEH transition in condominiums

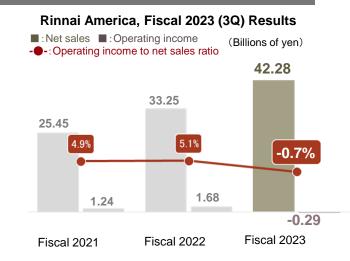


Rinnai America, Fiscal 2023 (3Q) Results

- Growth in local sales thanks to increased supply of tankless water heaters from Japan
- Increases in sales and income in third quarter (Oct-Dec) thanks to higher revenue; operating loss down over three-quarter period
- Weakened local demand due to deteriorating housing market conditions caused by rising interest rates



[Billions of Yen]	Fiscal 2022	Fiscal 2023	YOY o	hange
[Dillions of Ten]	FISCAI 2022	F15Ca1 2023	Yen	Local currency
Net Sales	33.25	42.28	+27.1%	+7.8%
Operating Income	1.68	-0.29	-	-
Operating income to net sales ratio	5.1%	-0.7%		-

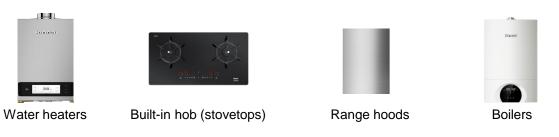


[Sales Volume]	YOY change
Tankless water heaters	-2.4%
High-efficiency models of total	+7.9%

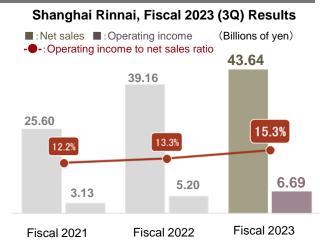
©Rinnai Corporation

Shanghai Rinnai, Fiscal 2023 (3Q) Results

- Recovery in production and sales activities after Shanghai lockdowns lifted
- Favourable sales of high-value-added products; bricks-and-mortar sales via EC sites up
- Higher sales and improved product mix led to a turnaround in operating income for the three-quarter period



[Billians of Van]	Fiscal 2022	Figure 2022	YOY change		
[Billions of Yen]	FISCAI 2022	Fiscal 2023	Yen	Local currency	
Net Sales	39.16	43.64	+11.4%	-3.3%	
Operating Income	5.20	6.69	+28.6%	+11.6%	
Operating income to net sales ratio	13.3%	15.3%	+2.	0pt	



[Sales Volume]	YOY change
Water heaters	+11.4%
Built-in hob (stovetops)	-17.2%
Range hoods	-37.1%
Boilers	-21.2%
@Pinn	oi Corporation 1

Rinnai Australia, Fiscal 2023 (3Q) Results

- Gradual recovery in sales of tankless water heaters and heaters, but local-currency sales down due to supply delays from Japan until second quarter
- Decrease in operating income due to lower sales and higher raw material prices and logistics costs







Tankless water heaters

Electric tank-based water heaters

Duct-type air-conditioning and heating systems

[Pillions of Von]	Fiscal 2022	Fiscal 2023	YOY o	hange
[Billions of Yen]	F150d1 2022	F150a1 2023	Yen	Local currency
Net Sales	20.10	21.04	+4.7%	-4.6%
Operating Income	1.77	0.91	-48.7%	-53.2%
Operating income to net sales ratio	8.8%	4.3%	-4.	5pt

Rinnai Australia, Fiscal 2023 (3Q) Results						
	■: Net sales ■: Operating income (Billions of yen) - Operating income to net sales ratio					
18.35		20.10		2	1.04	
4.8	3%	8.	8%		4.	3%
	0.88		1.77			0.91
Fisca	al 2021	Fise	cal 2022		Fisc	al 2023

[Sales Volume]	YOY change
Unvented-type heaters	-33.0%
Commercial air- conditioning appliances	+27.1%
Duct-type air- conditioning and heating systems	-6.5%

Rinnai Korea, Fiscal 2023 (3Q) Results

- Boiler sales down due to ongoing deterioration in business sentiment amid rising prices and interest rates
- Increase in income due to management improvement activities amid declining sales and rising raw material prices







Environmentally friendly boilers

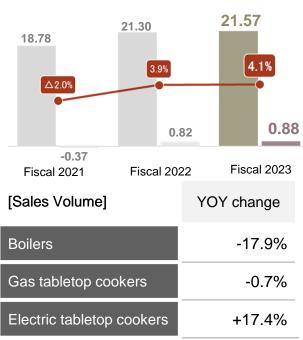
Gas tabletop cookers

Electric tabletop cookers

[Billions of Yen]	Fiscal 2022	Fiscal 2023	YOY change		
[Dillions of Terr]		1 ISCAI 2023	Yen	Local currency	
Net Sales	21.30	21.57	+1.3%	-3.5%	
Operating Income	0.82	0.88	+7.7%	+2.6%	
Operating income to net sales ratio	3.9%	4.1%	+0.2pt		

Rinnai Korea, Fiscal 2023 (3Q) Results

■ :Net sales ■ :Operating income (Billions of yen)
- • -: Operating income to net sales ratio

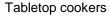


©Rinnai Corporation

P.T. Rinnai Indonesia, Fiscal 2023 (3Q) Results

- Increase in sales due to higher sales of built-in products despite weak sales of tabletop cookers
- Gradual improvement in profitability despite lower income stemming from higher raw material prices





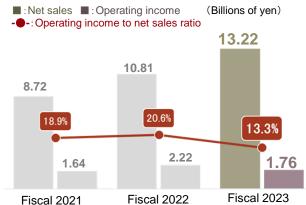


Built-in hob (stovetops)



Range hoods

P.T. Rinnai Indonesia, Fiscal 2023 (3Q) Results



[Billions of Yen]	Fiscal 2022	Fiscal 2023	YOY change		
[Dillions of Terr]		1 ISCAI 2023	Yen	Local currency	
Net Sales	10.81	13.22	+22.3%	+6.3%	
Operating Income	2.22	1.76	-20.8%	-31.2%	
Operating income to net sales ratio	20.6%	13.3%	-7.3pt		

[Sales Volume]	YOY change		
Tabletop cookers	-4.1%		
Built-in hob (stovetops)	+25.8%		
Range hoods	+36.3%		
@Diam	oi Cornoration 1		

3Q Results and 4Q Forecasts

3Q Results

Growth in sales mainly in the United States and China; profitability in Japan down due to high raw material prices despite growth in sales of main products

Japan

- Increase in sales of water heaters aimed at eliminating order backlog; significant jump in sales compared with previous corresponding period, when sales declined due to supply delays
- Downward pressure on profits due to soaring raw material prices and energy costs (especially for steel) despite higher sales

Overseas

United States: Increase in supply of water heaters from Japan amid deteriorating housing market conditions; growth in local sales as order backlog eliminated

China: Growth in sales and income thanks to recovery in production and sales activities after Shanghai lockdowns lifted; bricks-and-mortar sales via EC sites up

Australia: Gradual recovery in sales of tankless water heaters and heaters from Japan, but performance impacted by sales decline (until second quarter) and high costs

South Korea: Weak boiler sales due to deteriorating market conditions

Indonesia: Strong sales of built-in products, but decrease in income due to high raw material prices

4Q Forecasts

Delayed recovery in profitability due to soaring prices and energy costs in addition to slowing demand

Japan

We will continue strengthening our production system and target early elimination of our order backlog; profitability will remain impacted by soaring raw material prices and energy costs

Overseas

United States: Deteriorating housing market conditions expected to dampen demand for new construction and renovation; despite the difficult market environment, we expect to eliminate the full-year operating loss

China: Forecast for growth in sales of high-value-added products and bricks-and-mortar sales via EC sites; expect continuation of strong performance in 3Q

Australia: In addition to recovery in tankless water heaters, we expect electric tank-based water heaters and heat pump-type water heaters to perform well

South Korea: In addition to struggling sales of mainstay boilers, we expect inspection costs associated with commercial fryers to put downward pressure on profits

Indonesia: Sales of built-in products expected to remain strong despite weakening personal consumption due to high prices

Fiscal 2023 Consolidated Performance Forecast

[Billions of Yen]	Initial forecast (A)	Nov. 4, 2022 forecast (B)	Change (B – A)	Change (%)	Fiscal 2022 Results	Reference: YOY Changes
Net sales	400.0	425.0	+25.0	+6.3%	366.1	+16.1%
Operating income	41.0	44.0	+3.0	+7.3%	35.8	+22.7%
Ordinary income	42.5	48.5	+6.0	+14.1%	39.0	+24.2%
Net income attributable to owners of the parent company	25.5	29.5	+4.0	+15.7%	23.7	+24.2%

Despite concerns of market deterioration and increased uncertainty due to soaring raw material prices, our revised forecasts (announced on November 4, 2022) remain unchanged.

Stock Split and Stock Grant to Employees

Stock split

By reducing the price of share-trading units, we aim to increase the liquidity of our shares and expand our investor base.

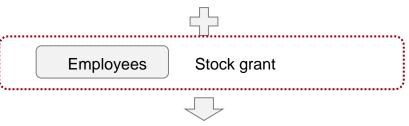


Introduction of RS for Employee Shareholding Association

We will grant restricted stock (RS) to employee with the aims of expanding employee benefits and fostering awareness of the need to improve the Corporation's performance from the perspective of shareholders.

Directors/Executive Officers

Introduction of stock compensation system (from fiscal 2022)



Promoting initiatives to enhance corporate value

Performance forecasts and other future-oriented predictions contained in these materials are based on the Company's judgments using available information. Actual results may differ from such forecasts and predictions due to changing future circumstances.

