## **Consolidated Financial Results for Fiscal 2022**

(April 1, 2021 - March 31, 2022)

May 10, 2022

# **Listed Company Name: Rinnai Corporation**

Listings: Prime Section of the Tokyo Stock Exchange, and Premiere Section of Nagoya Stock

Exchange (Securities Code: 5947) Website: https://www.rinnai.co.jp/

Representative: Hiroyasu Naito, President

Contact: Takuya Ogawa, Senior Executive Officer, General Manager of Corporate Planning Headquarters

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Date of the General Meeting of Shareholders: June 29, 2022 Anticipated date to begin distributing dividends: June 30, 2022 Anticipated date for releasing annual securities report: June 29, 2022

Supplemental information sheets of financial results: Yes

Information meeting of financial results: Yes (for analysts and institutional investors)

## 1. Performance for the Year Ended March 31, 2022

(April 1, 2021 to March 31, 2022; Amounts less than one million yen are omitted)

## (1) Consolidated Operating Results (Year ended March 31)

(Percentage figures in columns indicate increase or decrease from the previous term.)

(¥ millions)

|   |             | Net Sales<br>(% change) | Operating Income<br>(% change) | Ordinary Income<br>(% change) | Net income<br>Attributable to<br>Owners of the<br>Parent Company<br>(% change) |
|---|-------------|-------------------------|--------------------------------|-------------------------------|--|
|   | Fiscal 2022 | 366,185 (+6.3)          | 35,864 (-11.9)                 | 39,060 (-7.9)                 | 23,748 (-13.9)   |
| Ì | Fiscal 2021 | 344,364 (+1.1)          | 40,690 (+18.2)                 | 42,400 (+18.8)                | 27,581 (+27.9)   |

Note: Comprehensive income:

Year ended March 31, 2022: ¥34,240 million (-6.9%) Year ended March 31, 2021: ¥36,763 million (+51.0%)

|             | Net Income | Fully Diluted  | Ratio of          | Ratio of        | Ratio of         |
|-------------|------------|----------------|-------------------|-----------------|------------------|
|             | per Share  | Net Income per | Net Income        | Ordinary        | Operating Income |
|             | '          | Share          | to Equity Capital | Income to Total | to Net Sales     |
|             | (¥)        | (¥)            | (%)               | Assets (%)      | (%)              |
| Fiscal 2022 | 470.39     | _              | 6.9               | 7.7             | 9.8              |
| Fiscal 2021 | 536.62     | _              | 8.4               | 8.9             | 11.8             |

References: Equity in earnings of companies accounted for using the equity method: Year ended March 31, 2022: ¥– million Year ended March 31, 2021: ¥8 million

# (2) Consolidated Financial Position (at March 31)

(¥ millions)

|             | Total Assets | Net Assets | Equity Ratio (%) | Net Assets per Share |
|-------------|--------------|------------|------------------|----------------------|
|             |              |            |                  | (¥)                  |
| Fiscal 2022 | 512,867      | 378,856    | 66.9             | 6,889.76             |
| Fiscal 2021 | 497,291      | 371,318    | 68.8             | 6,660.40             |

(Reference) Equity capital: Year ended March 31, 2022; ¥343,120 million Year ended March 31, 2021; ¥342,329 million

#### (3) Consolidated Cash Flows (Years ended March 31)

|   | (0) 0000    | Tours officer of the first officer marginary |            |                 |                |  |  |
|---|-------------|--|------------|-----------------|----------------|--|--|
| I |             | Cash Flows from                              |            | Cash Flows from | Cash and Cash  |  |  |
|   | Operating   |  | Investing  | Financing       | Equivalents at |  |  |
|   |             | Activities                                   | Activities | Activities      | End of Year    |  |  |
| I | Fiscal 2022 | 28,696                                       | (25,486)   | (27,109)        | 147,972        |  |  |
|   | Fiscal 2021 | 49,491                                       | (15,820)   | (7,269)         | 166,524        |  |  |

# 2. Dividends

|                           | Dividend per Share |                |                    |                            |                  |  |
|---------------------------|--------------------|----------------|--------------------|----------------------------|------------------|--|
|                           | 1st Quarter<br>(¥) | Interim<br>(¥) | 3rd Quarter<br>(¥) | Fiscal Year-<br>End<br>(¥) | Full Year<br>(¥) |  |
| Fiscal 2021               | _                  | 55.00          | _                  | 70.00                      | 125.00           |  |
| Fiscal 2022               | _                  | 70.00          | <u> </u>           | 70.00                      | 140.00           |  |
| Fiscal 2023 (anticipated) | _                  | 75.00          | _                  | 75.00                      | 150.00           |  |

|               | Total Dividends | Consolidated | Consolidated Ratio of |
|---------------|-----------------|--------------|-----------------------|
|               | (Full Year)     | Payout Ratio | Dividends to          |
|               | (¥ millions)    | (%)          | Net Assets (%)        |
| Fiscal 2021   | 6,424           | 23.3         | 2.0                   |
| Fiscal 2022   | 6,972           | 29.8         | 2.1                   |
| Fiscal 2023   |                 | 29.0         |                       |
| (anticipated) |                 |              |                       |

# 3. Forecast for the Fiscal Year Ending March 31, 2023

(April 1, 2022, to March 31, 2023)

(¥ millions)

|                   | Net Sales<br>(% change) | Operating<br>Income<br>(% change) | Ordinary<br>Income<br>(% change) | Net income<br>Attributable to<br>Owners of the<br>Parent Company<br>(% change) | Net<br>Income<br>per Share<br>(¥) |
|-------------------|-------------------------|-----------------------------------|----------------------------------|--|-----------------------------------|
| Two-quarter total | 180,000 (+0.2)          | 14,000 (-30.4)                    | 15,000 (-30.8)                   | 9,000 (-32.1)  | 181.24                            |
| Full year         | 400,000 (+9.2)          | 41,000 (+14.3)                    | 42,500 (+8.8)                    | 25,500 (+7.4)  | 517.63                            |

(Percentage figures in columns indicate increase or decrease from the previous term.)

(Note) At the Board of Directors meeting held today (May 10, 2022), the Corporation resolved to buy back the Corporation's shares up to a total value of ¥10 billion. The above figures for net income per share (forecast) take into account the impact of the share buyback. For details of the share buyback, please refer to the "Notice Concerning Share Buyback," released today. The figure for consolidated payout ratio for fiscal 2022 (anticipated) under "2. Dividends" also takes into account the impact of the share buyback.

## \* Notes

- (1) Changes in scope of consolidation of major subsidiaries during the period: None Newly included one company (Company name: —): Excluded (Company name: —)
- (2) Changes in accounting policies; changes in accounting estimates; retrospective restatement
  - (a) Changes due to revision of accounting standard: Yes
  - (b) Other changes than (a): None
  - (c) Changes in the rules for the accounting estimates: None
  - (d) Retrospective restatement: None

Note: For more information, please refer to "Changes in accounting policies" on page 16 of this report.

- (3) Number of Outstanding Shares (Common Stock)
- (a) Number of outstanding shares at fiscal year-end (including treasury stock)

Year ended March 31, 2022: 50,021,057 shares

Year ended March 31, 2021: 51,616,463 shares

(b) Number of treasury stock at fiscal year-end

Year ended March 31, 2022: 219,577 shares

Year ended March 31, 2021: 218,686 shares

(c) Average number of shares during the term

Year ended March 31, 2022: 50,487,172 shares

Year ended March 31, 2021: 51,398,382 shares

# **References: Summary of Nonconsolidated Results**

# 1. Nonconsolidated Performance for the Year Ended March 31, 2022

(April 1, 2021 to March 31, 2022; Amounts less than one million yen are omitted)

(1) Nonconsolidated Operating Results (Years ended March 31)

(¥ millions)

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|----------------|-------------------------|--------------------------------|-------------------------------|--------------------------|--|
|                | Net Sales<br>(% change) | Operating Income<br>(% change) | Ordinary Income<br>(% change) | Net Income<br>(% change) |  |
| Fiscal 2022    | 204,929 (-3.5)          | 14,275 (-30.7)                 | 19,975 (-15.1)                | 15,435 (-15.2)           |  |
| Fiscal 2021    | 212,388 (+2.2)          | 20,612 (+18.7)                 | 23,515 (+15.9)                | 18,208 (+20.9)           |  |

(Percentage figures in columns indicate increase or decrease from the previous term.)

|             | Net Income | Fully Diluted  |
|-------------|------------|----------------|
|             | per Share  | Net Income per |
|             | (¥)        | Share (¥)      |
| Fiscal 2022 | 305.74     | _              |
| Fiscal 2021 | 354.25     | _              |

(2) Nonconsolidated Financial Position (at March 31)

(¥ millions)

|             | Total Assets | Net Assets | Equity Ratio (%) | Net Assets per Share |
|-------------|--------------|------------|------------------|----------------------|
|             |              |            |                  | (¥)                  |
| Fiscal 2022 | 276,512      | 223,541    | 80.8             | 4,488.66             |
| Fiscal 2021 | 290,346      | 234,199    | 80.7             | 4,556.61             |

(Reference) Equity capital: Year ended March 31, 2022; ¥223,541 million Year ended March 31, 2021; ¥234,199 million

# \* Note on appropriate use of performance forecasts, and other specified notes

Performance forecasts contained in this document are based on information currently available and certain judgments deemed by the Corporation to be reasonable. No intent is implied of promise by the Corporation to achieve such forward-looking statements. Actual results may differ significantly from such forecasts due to various factors. For more information, please refer to "1. Consolidated Performance, (4) Outlook for the Year Ending March 2023" on page 7 of this report.

<sup>\*</sup> This report is exempt from an auditing process.

<sup>\*</sup>Supplemental information sheets of financial results are posted on the Corporation's website on Tuesday, May 10, 2022.

# 1. Consolidated Performance

## (1) Fiscal Year in Review

In the fiscal year under review, the world economy sought to return to normal from the COVID-19 pandemic. However, situation remained increasingly uncertain due to several factors. These included tight parts-procurement conditions—particularly for semiconductors and electronic components, due to a global recovery in demand—surging energy and raw material prices, restrictions on economic activities due to new outbreaks of COVID-19 in some countries and regions, and heightened geopolitical risks. In Japan, meanwhile, widespread vaccine rollouts led to expectations of an economic turnaround, but the outlook remained uncertain due to the risk of new outbreaks and weak business sentiment.

The domestic housing industry saw signs of weakness in the number of new housing starts, and recovery in the market for housing appliances also appeared to stagnate.

Under these circumstances, the Group launched its new medium-term business plan, entitled "New ERA 2025," covering the five-year period from April 2021 to March 2026. Under the plan, we steadily implemented the three strategies of "advancement in addressing social challenges," "expansion of business scale," and "revolution of corporate structure." During the year, for example, we updated our Lisse line of stoves, featuring an automatic cooking function that helps improve quality of life, as well as Leggiero, a waterless cooking pot. We also announced "RIM 2050," which sets forth our long-term corporate policy aimed at creating a decarbonized society. In these ways, we are working to fulfill our promise to our customers—"Creating a healthier way of living"— and achieve sustainable and robust long-term growth.

With respect to revenue, the Rinnai Group reported a year-on-year increase in net sales thanks to higher sales of mainstay products in various overseas markets, especially China and the United States. This was despite a decline in domestic sales as tight parts-procurement conditions led to disruption of factory production and consequent delays in supplying products to domestic and overseas markets. On the earnings side, we posted a decrease in operating income due to lower domestic sales and soaring raw material prices and logistics costs, including marine freight charges to the United States.

As a result, consolidated net sales for the year amounted to ¥366,185 million, up 6.3% from the previous year. Operating income declined 11.9%, to ¥35,864 million, and ordinary income decreased 7.9%, to ¥39,060 million. Net income attributable to owners of the parent company fell 13.9%, to ¥23,748 million.

Our results by geographical segment were as follows:

#### Japan

Although sales of mainstay water heaters, built-in hobs (stovetops), and gas clothes dryers, a growth item, were strong at the beginning of the period, overall sales declined significantly

as tight procurement conditions for some parts since October 2021 had a negative impact on production. Due also to soaring raw material prices and logistics costs, sales in Japan decreased 6.3% year on year, to ¥171,533 million, and operating income fell 28.9%, to ¥17,439 million.

#### **United States**

In the United States, we enjoyed an increase in sales thanks to accelerating demand for tankless water heaters, as well as ongoing healthy conditions in the housing market. This was despite turmoil in international logistics and tight parts-procurement conditions, which affected supplies from Japan. As a result, sales increased 21.0%, to ¥44,752 million. Due to higher procurement costs and increased labor costs for operating the new plant, however, operating income slipped 3.2%, to ¥2,108 million.

#### Australia

In Australia, sales of room heaters remained firm as COVID-19 prompted people to spend more time at home. This was despite tight parts-procurement conditions, which had an impact on supplies of water heaters from Japan. We also made progress in improving productivity in the wake of soaring raw material prices and logistics costs. As a result, sales rose 6.0%, to ¥25,764 million, and operating income surged 77.7%, to ¥1,620 million.

## China

In addition to strong Internet sales, we enjoyed a recovery in sales at physical stores, which had declined in the previous fiscal year due to restrictions on activity, leading to increases in sales of mainstay water heaters and boilers. To address soaring raw material prices, we sought to reduce costs and expand sales of high-value-added products. As a result, sales in China climbed 28.2% year-on-year, to ¥52,778 million, and operating income edged up 1.3%, to ¥6,752 million.

## South Korea

In South Korea, we posted growth in sales of high-efficiency boilers in response to stricter environmental regulations. We also made good progress in improving earnings through cost reductions and other activities. Accordingly, sales increased 13.3%, to ¥32,124 million, and operating income surged 636.7%, to ¥1,041 million.

## Indonesia

In Indonesia, sales of mainstay tabletop stoves weakened due to restrictions on social activities caused by the spread of COVID-19, but sales of high-priced built-in hobs (stovetops) and range hoods remained firm thanks to growing demand for home cooking and our expanded product lineup, in addition to property orders. As a result, sales rose 20.8%, to ¥13,587 million, and operating income climbed 16.6%, to ¥2,826 million.

References 1: Net sales by product

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|     |     |      |     |

|                             | March<br>(April | Year ended<br>March 31, 2021<br>(April 1, 2020,<br>to March 31, 2021) |         | Year ended<br>March 31, 2022<br>(April 1, 2021,<br>to March 31, 2022) |         | Change |  |
|-----------------------------|-----------------|---|---------|---|---------|--------|--|
|                             | Amount          | % of total  | Amount  | % of total  | Amount  | (%)    |  |
| Water heaters               | 195,755         | 56.8  | 211,026 | 57.6  | 15,270  | 7.8    |  |
| Kitchen appliances          | 88,441          | 25.7  | 85,531  | 23.4  | (2,909) | (3.3)  |  |
| Air conditioning appliances | 19,013          | 5.5   | 21,109  | 5.8   | 2,096   | 11.0   |  |
| Commercial-use equipment    | 7,726           | 2.2   | 9,007   | 2.5   | 1,280   | 16.6   |  |
| Others                      | 33,428          | 9.7   | 39,509  | 10.8  | 6,081   | 18.2   |  |
| Total                       | 344,364         | 100.0   | 366,185 | 100.0   | 21,820  | 6.3    |  |

#### References 2: Overseas sales

(¥ millions)

|  |        | ded March 3   | *       | Year ended March 31, 2022 |               |         |  |
|--|--------|---------------|---------|---------------------------|---------------|---------|--|
|  | (      | April 1, 2020 | ,       |                           | (April 1, 202 | 1,      |  |
|  | to N   | March 31, 20  | 21)     | to                        | March 31, 20  | 022)    |  |
|  | Asia   | Other regions | Total   | Asia                      | Other regions | Total   |  |
| I. Overseas sales  | 97,187 | 71,281        | 168,469 | 117,289                   | 86,878        | 204,167 |  |
| II. Consolidated net sales                               | _      | _             | 344,364 | _                         | _             | 366,185 |  |
| III. Composition ratio of overseas sales to consolidated | 28.2%  | 20.7%         | 48.9%   | 32.0%                     | 23.7%         | 55.8%   |  |
| net sales  | 20.270 | 20.170        | TO.970  | JZ.0 70                   | 25.170        | 33.070  |  |

Note: Overseas sales of the above indicate sales of the Corporations in overseas countries or regions.

## (2) Financial Position

As of March 31, 2022, the Rinnai Group had total assets of ¥512,867 million, up ¥15,575 million from a year earlier. This rise stemmed mainly from an increase in inventories.

Total liabilities increased ¥8,037 million, to ¥134,010 million, due to an increase in notes and accounts payable.

Net assets were up ¥7,537 million, to ¥378,856 million, boosted by net income attributable to owners of the parent company, and acquisition and retirement of treasury stock.

As a result, the equity ratio at fiscal year-end was 66.9%.

## (3) Cash Flows

Cash and cash equivalents at March 31, 2022, stood at ¥147,972 million, down ¥18,551 million, or 11.1%, from a year earlier.

Net cash provided by operating activities amounted to ¥28,696 million, down 42.0% from the previous year. Main factors included the secured operating income and a cash decrease due to income taxes paid.

Net cash used in investing activities totaled ¥25,486 million, up 61.1% from the previous year. Main factors were purchases of tangible fixed assets.

Net cash used in financing activities was ¥27,109 million, up 272.9% from the previous year. Main factors were acquisition of treasury stock and payment of dividends.

# (4) Outlook for the Year Ending March 2023

Looking ahead, we expect the business conditions to remain challenging due to various factors, including lockdowns in China due to new breakouts of COVID-19 and uncertainty stemming from heightened geopolitical risks, as well as ongoing increases in energy and raw material prices, inflation, and supply chain disruptions.

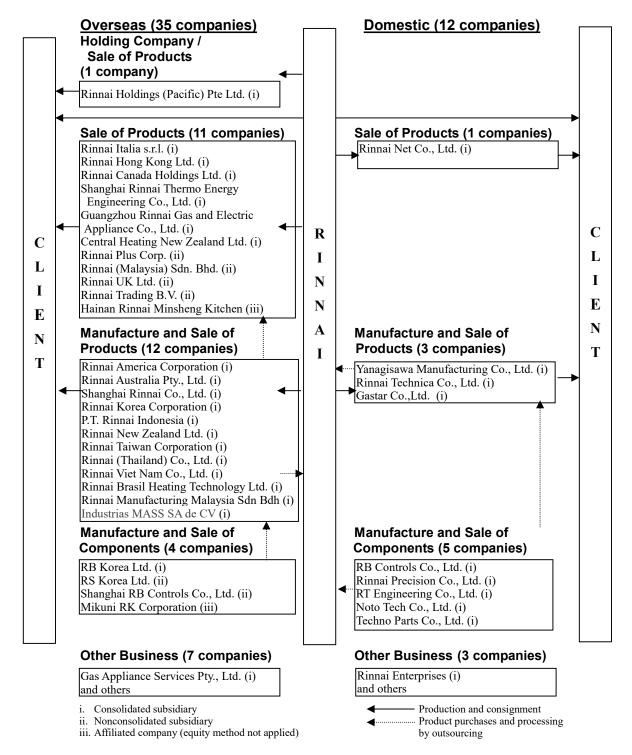
Under these circumstances, the Rinnai Group, guided by its medium-term business plan, New ERA 2025, will provide a variety of products and services designed to improve quality of life and address global environmental issues as a company that creates healthy and comfortable ways of living.

In Japan, we will rebuild and fortify our supply chain with top priority on swiftly resolving supply delays. We will also strengthen sales of products that strongly differentiate our business. These include gas clothes dryers and dishwasher/dryers that help improve quality of life, as well as environmentally friendly and energy-efficient water heaters, such as ECO ONE hybrid water heaters and heating systems that help combat global warming. In the key U.S. market, we will begin full-scale local production of tankless gas water heaters, which continue to enjoy strong demand, while in China we will further strengthen Internet sales, which are expected to grow. We will also continue expanding into emerging countries and untapped regions while promoting products in regions that are working swiftly to realize a decarbonized society.

Our consolidated forecasts for the year ending March 2023 are as follows: Net sales of ¥400.0 billion (up 9.2% year on year), operating income of ¥41.0 billion (up 14.3%), ordinary income of ¥42.5 billion (up 8.8%), and net income attributable to owners of the parent company of ¥25.5 billion (up 7.4%).

# 2. Outline of Rinnai Group Companies

The Rinnai Group consists of the parent company, 45 subsidiaries, and two affiliated companies, for a total of 48 companies. These include 37 consolidated subsidiaries. The Group is primarily engaged in the manufacture and sale of heating appliances and components, and related businesses. The Group's structure and business flow are shown below.



# 3. Basic Policy Regarding Selection of Accounting Standard

The Rinnai Group has prepared these consolidated financial statements based on to the "Ordinance on Terminology, Forms, and Preparation Methods of Consolidated Financial Statements" (Ordinance of the Ministry of Finance No. 28 of 1976), except for Chapters 7 and 8. With respect to application of international accounting standards, the Group's policy is to respond appropriately after considering various circumstances in Japan and overseas.

# 4. Consolidated Financial Statements

# (1) Consolidated Balance Sheets

|   | T                 | (+ 1111110113)    |
|---|-------------------|-------------------|
|   | At March 31, 2021 | At March 31, 2022 |
|   | (Year ended       | (Year ended       |
|   | March 31, 2021)   | March 31, 2022)   |
|   | Amount            | Amount            |
| ASSETS                                  |                   |                   |
| Current assets                          |                   |                   |
| Cash and deposits                       | 186,412           | 173,235           |
| Notes and accounts receivable           | 74,997            | _                 |
| Notes and accounts receivable, and      |                   |                   |
| contract assets                         | _                 | 75,596            |
| Electronically Recorded Monetary Claims | 9,350             | 7,641             |
| Marketable securities                   | 18,522            | 12,250            |
| Products                                | 25,532            | 36,078            |
| Raw materials and stores                | 17,558            | 28,548            |
| Other                                   | 2,531             | 4,698             |
| Less allowance for doubtful accounts    | (2,751)           | (4,093)           |
| Total current assets                    | 332,153           | 333,956           |
| Fixed assets                            |                   |                   |
| Property, plant and equipment           |                   |                   |
| Buildings and structures                | 74,800            | 79,238            |
| Accumulated depreciation                | (40,579)          | (43,133)          |
| Buildings and structures (net)          | 34,221            | 36,104            |
| Machinery and vehicles                  | 63,114            | 67,194            |
| Accumulated depreciation                | (47,495)          | (51,509)          |
| Machinery and vehicles (net)            | 15,618            | 15,684            |
| Tools and fixtures                      | 38,138            | 38,209            |
| Accumulated depreciation                | (33,612)          | (34,192)          |
| Tools and fixtures (net)                | 4,525             | 4,016             |
| Land                                    | 24,078            | 24,995            |
| Lease assets                            | 4,513             | 5,047             |
| Accumulated depreciation                | (1,118)           | (1,145)           |
| Lease assets (net)                      | 3,394             | 3,902             |
| Construction in progress                | 4,834             | 15,894            |
| Total property, plant and equipment     | 86,672            | 100,598           |
| Intangible fixed assets                 | 3,232             | 3,792             |
| Investments and advances                | 0,202             | 5,. 52            |
| Investments in securities               | 40,783            | 44,620            |
| Net defined benefit assets              | 28,096            | 23,371            |
| Deferred income taxes                   | 3,774             | 4,299             |
| Other                                   | 2,637             | 2,383             |
| Less allowance for doubtful accounts    | (57)              | (153)             |
| Total investments and advances          | 75,234            | 74,520            |
| Total fixed assets                      | 165,138           | 178,910           |
|   | ,                 | ·                 |
| Total assets                            | 497,291           | 512,867           |

|  | At March 31, 2021 | At March 31, 2022 |
|--|-------------------|-------------------|
|  | (Year ended       | (Year ended       |
|  | March 31, 2021)   | March 31, 2022)   |
|  | Amount            | Amount            |
| LIABILITIES                              |                   |                   |
| Current liabilities                      |                   |                   |
| Notes and accounts payable               | 21,974            | 26,433            |
| Electronically recorded obligations      | 33,527            | 33,293            |
| Other payables                           | 17,087            | 19,728            |
| Accrued consumption taxes                | 2,794             | 1,179             |
| Accrued income taxes                     | 7,380             | 4,106             |
| Accrued employee's bonuses               | 4,804             | 5,162             |
| Allowance for product guarantee          | 3,568             | 3,868             |
| Other                                    | 8,400             | 15,031            |
| Total current liabilities                | 99,538            | 108,803           |
| Long-term liabilities                    |                   |                   |
| Deferred tax liabilities                 | 10,926            | 10,109            |
| Allowance for environmental measures     | 2,255             | 2,255             |
| Net defined benefit liabilities          | 9,660             | 8,769             |
| Other                                    | 3,592             | 4,073             |
| Total long-term liabilities              | 26,434            | 25,206            |
| Total liabilities                        | 125,973           | 134,010           |
| NET ASSETS:                              |                   |                   |
| Shareholders' equity:                    |                   |                   |
| Common stock                             | 6,459             | 6,484             |
| Capital surplus                          | 8,648             | 8,673             |
| Earned surplus                           | 315,992           | 315,593           |
| Treasury stock                           | (1,881)           | (2,330)           |
| Total shareholders' equity               | 329,219           | 328,419           |
| Other accumulated comprehensive income:  |                   |                   |
| Unrealized gain on marketable securities | 6,058             | 4,582             |
| Foreign exchange translation adjustment  | (2,885)           | 4,925             |
| Remeasurements of defined benefit plans  | 9,937             | 5,193             |
| Total other accumulated comprehensive    | 13,110            | 14,700            |
| income                                   | 13,110            | 14,700            |
| Non-controlling interests                | 28,989            | 35,736            |
| Total net assets                         | 371,318           | 378,856           |
| Total liabilities and net assets         | 497,291           | 512,867           |
|  |                   |                   |

# (2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

# Consolidated Statements of Income

|   |                    | (+ 1111110115)     |
|---|--------------------|--------------------|
|   | Fiscal 2021        | Fiscal 2022        |
|   | (April 1, 2020,    | (April 1, 2021,    |
|   | to March 31, 2021) | to March 31, 2022) |
|   | Amount             | Amount             |
| Net sales                                   | 344,364            | 366,185            |
| Cost of Sales                               | 229,032            | 249,628            |
| Gross Profit                                | 115,331            | 116,556            |
| Selling, general and administrative         |                    |                    |
| expenses                                    |                    |                    |
| Transportation and packing                  | 9,370              | 11,070             |
| Advertising                                 | 3,444              | 3,082              |
| Sales promotion                             | 8,117              | 6,914              |
| Transfer to allowance for product guarantee | 3,494              | 3,771              |
| Salary and bonuses                          | 23,397             | 26,197             |
| Transfer to allowance for employee's        | 2,401              | 2,565              |
| bonuses                                     | 2,401              | 2,000              |
| Retirement benefit expenses                 | 500                | 31                 |
| Depreciation                                | 2,663              | 2,864              |
| Transfer to allowance for doubtful accounts | 325                |                    |
| Other                                       |                    | 1,659              |
| <u> </u>                                    | 20,924             | 22,534             |
| Total selling, general and administrative   | 74,641             | 80,692             |
| expenses                                    | 40.000             | 25.004             |
| Operating income                            | 40,690             | 35,864             |
| Other income:                               | 0.57               |                    |
| Interest income                             | 957                | 1,141              |
| Dividends received                          | 371                | 378                |
| Foreign exchange income                     |                    | 1,144              |
| Other                                       | 851                | 1,289              |
| Total other income                          | 2,179              | 3,955              |
| Other expenses:                             | 50                 |                    |
| Interest expenses                           | 50                 | 64                 |
| Foreign exchange loss                       | 115                |                    |
| Loss on retirement of fixed assets          | 193                | 181                |
| Fair value fluctuation amount related to    |                    |                    |
| contingent consideration                    |                    | 383                |
| Other                                       | 110                | 130                |
| Total other expenses                        | 469                | 759                |
| Ordinary income                             | 42,400             | 39,060             |
| Extraordinary income:                       |                    |                    |
| Gain on sales of investment securities      | 1,445              | _                  |
| Total extraordinary income                  | 1,445              | _                  |
| Income before income taxes                  | 43,846             | 39,060             |
| Income taxes:                               | ·                  | ·                  |
| Current                                     | 11,017             | 9,266              |
| Deferred                                    | 585                | 786                |
| Total income taxes                          | 11,602             | 10,053             |
| Net income                                  | 32,243             | 29,006             |
| Net income attributable to non-controlling  |                    |                    |
| interests                                   | 4,662              | 5,258              |
| Net income attributable to owners of the    | a= -a:             | 60 = 10            |
| parent company                              | 27,581             | 23,748             |
| paront company                              | l                  |                    |

# Consolidated Statements of Comprehensive Income

|  | Fiscal 2021        | Fiscal 2022        |
|--|--------------------|--------------------|
|  | (April 1, 2020,    | (April 1, 2021,    |
|  | to March 31, 2021) | to March 31, 2022) |
|  | Amount             | Amount             |
| Net income                                     | 32,243             | 29,006             |
| Other comprehensive income                     |                    |                    |
| Unrealized gain on marketable securities       | 916                | (1,432)            |
| Foreign exchange translation adjustment        | (1,110)            | 11,376             |
| Remeasurements of defined benefit plans        | 4,711              | (4,710)            |
| Equity equivalents in equity method affiliates | 2                  |                    |
| Total other comprehensive income               | 4,519              | 5,233              |
| Comprehensive income                           | 36,763             | 34,240             |
| Total comprehensive income attributable to:    |                    |                    |
| Owners of Rinnai Corporation                   | 32,230             | 25,339             |
| Non-controlling interest                       | 4,533              | 8,901              |

# (3) Consolidated Statements of Shareholders' Equity Fiscal 2021 (April 1, 2020, to March 31, 2021)

|   | Shareholders' equity |                    |                   |                   |                                  |  |  |  |
|---|----------------------|--------------------|-------------------|-------------------|----------------------------------|--|--|--|
|   | Common<br>stock      | Capital<br>surplus | Earned<br>surplus | Treasury<br>stock | Total<br>shareholders'<br>equity |  |  |  |
| Balance at the beginning of                     | 6,459                | 8,756              | 293,807           | (1,870)           | 307,153                          |  |  |  |
| current term                                    |                      |                    |                   |                   |                                  |  |  |  |
| Effect of change of accounting policy           |                      |                    |                   |                   |                                  |  |  |  |
| Balance at the beginning of current             | 6,459                | 8,756              | 293,807           | (1,870)           | 307,153                          |  |  |  |
| term, after change of accounting policy         |                      |                    |                   |                   |                                  |  |  |  |
| Net changes during the current term             |                      |                    |                   |                   |                                  |  |  |  |
| Issuance of new shares                          |                      |                    |                   |                   | _                                |  |  |  |
| Dividends paid                                  |                      |                    | (5,396)           |                   | (5,396)                          |  |  |  |
| Net income attributable to owners of            |                      |                    | 27,581            |                   | 27,581                           |  |  |  |
| the parent company                              |                      |                    |                   |                   |                                  |  |  |  |
| Acquisition of treasury stock                   |                      |                    |                   | (10)              | (10)                             |  |  |  |
| Disposition of treasury stock                   |                      |                    |                   |                   | _                                |  |  |  |
| Retirement of treasury stock                    |                      |                    |                   |                   | _                                |  |  |  |
| Decrease due to merger                          |                      |                    |                   |                   | _                                |  |  |  |
| Transfer from earned surplus to capital surplus |                      |                    |                   |                   | _                                |  |  |  |
| Change in ownership interest of parent          |                      | (108)              |                   |                   | (108)                            |  |  |  |
| due to transactions with                        |                      |                    |                   |                   |                                  |  |  |  |
| non-controlling interests                       |                      |                    |                   |                   |                                  |  |  |  |
| Net other changes than shareholders'            |                      |                    |                   |                   |                                  |  |  |  |
| equity during the current term                  |                      |                    |                   |                   |                                  |  |  |  |
| Total net changes during the current            | _                    | (108)              | 22,184            | (10)              | 22,065                           |  |  |  |
| term  |                      |                    |                   |                   |                                  |  |  |  |
| Balance at the end of current term              | 6,459                | 8,648              | 315,992           | (1,881)           | 329,219                          |  |  |  |

|   | Other                 | accumulated |                       |                      |                     |           |
|---|-----------------------|-------------|-----------------------|----------------------|---------------------|-----------|
|   | Unrealized            | Foreign     | Remeasure-            | Total other          | Non-                | Total net |
|   | gain on               | exchange    | ments of              | accumulated          | controlling         | assets    |
|   | marketable securities | translation | defined benefit plans | comprehensive income | interests           |           |
| Palance at the beginning of             | 5,144                 |             | 5,225                 | 8,461                | 25,343              | 340,959   |
| Balance at the beginning of             | 3,144                 | (1,908)     | 3,223                 | 0,401                | 25,545              | 340,939   |
| current term                            |                       |             |                       |                      |                     |           |
| Effect of change of accounting policy   |                       |             |                       |                      |                     | _         |
| Balance at the beginning of current     | 5,144                 | (1,908)     | 5,225                 | 8,461                | 25,343              | 340,959   |
| term, after change of accounting        |                       |             |                       |                      |                     |           |
| policy                                  |                       |             |                       |                      |                     |           |
| Net changes during the current term     |                       |             |                       |                      |                     |           |
| Issuance of new shares                  |                       |             |                       |                      |                     |           |
| Dividends paid                          |                       |             |                       |                      |                     | (5,396)   |
| Net income attributable to owners of    |                       |             |                       |                      |                     | 27,581    |
| the parent company                      |                       |             |                       |                      |                     |           |
| Acquisition of treasury stock           |                       |             |                       |                      |                     | (10)      |
| Disposition of treasury stock           |                       |             |                       |                      |                     | _         |
| Retirement of treasury stock            |                       |             |                       |                      |                     | _         |
| Decrease due to merger                  |                       |             |                       |                      |                     | _         |
| Transfer from earned surplus to capital |                       |             |                       |                      |                     |           |
| surplus                                 |                       |             |                       |                      |                     |           |
| Change in ownership interest of parent  |                       |             |                       |                      |                     | (108)     |
| due to transactions with                |                       |             |                       |                      |                     | ( /       |
| non-controlling interests               |                       |             |                       |                      |                     |           |
| Net other changes than shareholders'    | 913                   | (977)       | 4.712                 | 4.648                | 3.645               | 8,293     |
| equity during the current term          |                       | (311)       | 7,712                 | 7,040                | 5,5 <del>-1</del> 5 | 0,200     |
|   | 913                   | (077)       | 4 710                 | 1640                 | 2615                | 20.250    |
| Total net changes during the current    | 913                   | (977)       | 4,712                 | 4,648                | 3,645               | 30,359    |
| term                                    | 0.050                 | (0.005)     | 0.007                 | 10.110               | 00.000              | 074.040   |
| Balance at the end of current term      | 6,058                 | (2,885)     | 9,937                 | 13,110               | 28,989              | 371,318   |

Fiscal 2022 (April 1, 2021, to March 31, 2022) (¥ millions)

| 1 130a1 2022 (April 1, 2021, to We      | Shareholders' equity |                    |                   |                   |                                  |  |  |  |
|---|----------------------|--------------------|-------------------|-------------------|----------------------------------|--|--|--|
|   | Common<br>stock      | Capital<br>surplus | Earned<br>surplus | Treasury<br>stock | Total<br>shareholders'<br>equity |  |  |  |
| Balance at the beginning of             | 6,459                | 8,648              | 315,992           | (1,881)           | 329,219                          |  |  |  |
| current term                            |                      |                    |                   |                   |                                  |  |  |  |
| Effect of change of accounting policy   |                      |                    | (8)               |                   | (8)                              |  |  |  |
| Balance at the beginning of current     | 6,459                | 8,648              | 315,984           | (1,881)           | 329,211                          |  |  |  |
| term, after change of accounting        |                      |                    |                   |                   |                                  |  |  |  |
| Net changes during the current term     |                      |                    |                   |                   |                                  |  |  |  |
| Issuance of new shares                  | 24                   | 24                 |                   |                   | 49                               |  |  |  |
| Dividends paid                          | 24                   | 24                 | (7,083)           |                   | (7,083)                          |  |  |  |
| Net income attributable to owners of    |                      |                    | 23,748            |                   | 23,748                           |  |  |  |
| the parent company                      |                      |                    | 25,740            |                   | 23,740                           |  |  |  |
| Acquisition of treasury stock           |                      |                    |                   | (17,433)          | (17,433)                         |  |  |  |
| Disposition of treasury stock           |                      | 0                  |                   | (17,100)          | (11,100)                         |  |  |  |
| Retirement of treasury stock            |                      | (16,983)           |                   | 16,983            | _                                |  |  |  |
| Decrease due to merger                  |                      | ( -,,              | (72)              | .,                | (72)                             |  |  |  |
| Transfer from earned surplus to capital |                      | 16,983             | (16,983)          |                   | _                                |  |  |  |
| surplus                                 |                      | ,                  | , , ,             |                   |                                  |  |  |  |
| Change in ownership interest of parent  |                      |                    |                   |                   | _                                |  |  |  |
| due to transactions with                |                      |                    |                   |                   |                                  |  |  |  |
| non-controlling interests               |                      |                    |                   |                   |                                  |  |  |  |
| Net other changes than shareholders'    |                      |                    |                   |                   |                                  |  |  |  |
| equity during the current term          |                      |                    |                   |                   |                                  |  |  |  |
| Total net changes during the current    | 24                   | 24                 | (391)             | (449)             | (791)                            |  |  |  |
| term                                    |                      |                    |                   |                   |                                  |  |  |  |
| Balance at the end of current term      | 6,484                | 8,673              | 315,593           | (2,330)           | 328,419                          |  |  |  |

|   | Other                 | accumulated |               |               |             |                    |
|---|-----------------------|-------------|---------------|---------------|-------------|--------------------|
|   | Unrealized            | Foreign     | Remeasure-    | Total other   | Non-        | Total net          |
|   | gain on               | exchange    | ments of      | accumulated   | controlling | assets             |
|   | marketable securities |             | defined       | comprehensive | interests   |                    |
| Palance at the beginning of             |                       |             | benefit plans |               | 20.000      | 271 210            |
| Balance at the beginning of             | 6,058                 | (2,885)     | 9,937         | 13,110        | 28,989      | 371,318            |
| current term                            |                       |             |               |               |             |                    |
| Effect of change of accounting policy   |                       |             |               |               |             | (8)                |
| Balance at the beginning of current     | 6,058                 | (2,885)     | 9,937         | 13,110        | 28,989      | 371,310            |
| term, after change of accounting        |                       |             |               |               |             |                    |
| policy                                  |                       |             |               |               |             |                    |
| Net changes during the current term     |                       |             |               |               |             |                    |
| Issuance of new shares                  |                       |             |               |               |             | 49                 |
| Dividends paid                          |                       |             |               |               |             | (7,083)            |
| Net income attributable to owners of    |                       |             |               |               |             | 23,748             |
| the parent company                      |                       |             |               |               |             |                    |
| Acquisition of treasury stock           |                       |             |               |               |             | (17,433)           |
| Disposition of treasury stock           |                       |             |               |               |             | 0                  |
| Retirement of treasury stock            |                       |             |               |               |             | _                  |
| Decrease due to merger                  |                       |             |               |               |             | (72)               |
| Transfer from earned surplus to capital |                       |             |               |               |             | `_                 |
| surplus                                 |                       |             |               |               |             |                    |
| Change in ownership interest of parent  |                       |             |               |               |             | _                  |
| due to transactions with                |                       |             |               |               |             |                    |
| non-controlling interests               |                       |             |               |               |             |                    |
| Net other changes than shareholders'    | (1,476)               | 7,811       | (4,744)       | 1,590         | 6,747       | 8,337              |
| equity during the current term          | (1,1.5)               | .,011       | ( ',,' ' ')   | ,,550         | ٥,. ١١      | 5,557              |
| Total net changes during the current    | (1,476)               | 7.811       | (4,744)       | 1,590         | 6,747       | 7.545              |
|   | (1,470)               | 1,011       | (4,744)       | 1,590         | 0,141       | 7,5 <del>4</del> 5 |
| term                                    | 4.500                 | 4.005       | 5.400         | 44.700        | 05.700      | 070.050            |
| Balance at the end of current term      | 4,582                 | 4,925       | 5,193         | 14,700        | 35,736      | 378,856            |

# (4) Consolidated Statements of Cash Flows

|  |                  | (¥ millions      |
|--|------------------|------------------|
|  | Fiscal 2021      | Fiscal 2022      |
|  | (April 1, 2020,  | (April 1, 2021,  |
|  | to March 31,     | to March 31,     |
|  | 2021)            | 2022)            |
|  | Amount           | Amount           |
| Cash flows from operating activities                       |                  |                  |
| Income before income taxes                                 | 43,846           | 39,060           |
| Depreciation and amortization                              | 11,413           | 11,794           |
| Increase (decrease) in allowance for doubtful accounts     | 650              | 1,106            |
| (Increase) decrease in net defined benefit assets          | (645)            | (2,466)          |
| Increase (decrease) in net defined benefit liabilities     | 222              | (529)            |
| Interest and dividends income                              | (1,328)          | (1,520)          |
| (Gains) losses on sales of investments in securities       | (1,445)          | (106)            |
| Decrease (increase) in trade receivables                   | (8,506)          | _                |
| Decrease (increase) in trade receivables and               |                  |                  |
| contract assets  | _                | 5,672            |
| Decrease (increase) in inventories                         | 1,086            | (18,124)         |
| Increase (decrease) in trade payables                      | 6,332            | 2,362            |
| Increase (decrease) in accrued consumption taxes           | (84)             | (1,750)          |
| Increase (decrease) in other liability                     | 4,310            | 5,448            |
| Other  | 1,011            | (938)            |
| Subtotal   | 56,862           | 40,007           |
| Interest and dividends received                            | 1,339            | 1,445            |
| Interest paid  | (50)             | (65)             |
| Special retirement expenses paid                           | (142)            | _                |
| Income taxes paid  | (8,516)          | (12,691)         |
| Net cash provided by operating activities                  | 49,491           | 28,696           |
| Cash flows from investing activities                       | 10,101           |                  |
| Transfers to time deposits                                 | (07.400)         | (44.740)         |
| Withdrawals from time deposits                             | (37,492)         | (44,718)         |
| Purchases of securities                                    | 33,453           | 41,595           |
| Proceeds from redemption of securities                     | (1,122)<br>1,384 | (1,487)<br>1,775 |
| Purchases of tangible fixed assets                         | (12,609)         | (20,227)         |
| Purchases of intangible fixed assets                       | (672)            | (612)            |
| Purchases of investments in securities                     | (5,420)          | (8,845)          |
| Proceeds from sales/and redemption of investments          | 6,786            | 7,128            |
| ·  |                  | , -              |
| in securities  | (128)            | (93)             |
| Other  | (45.920)         | (DE 406)         |
| Net cash used in investing activities                      | (15,820)         | (25,486)         |
| Cash flows from financing activities                       | (40)             | (47.404)         |
| Acquisition of treasury stock                              | (10)             | (17,434)         |
| Dividends paid   | (5,395)          | (7,080)          |
| Dividends paid to non-controlling interests                | (455)            | (1,800)          |
| Other  | (1,407)          | (793)            |
| Net cash used in financing activities                      | (7,269)          | (27,109)         |
| Effect of exchange rate fluctuations on cash and cash      | (15)             | 4,967            |
| equivalents  | 1                | ·                |
| Net increase (decrease) in cash and cash equivalents       | 26,385           | (18,931)         |
| Cash and cash equivalents at beginning of year             | 140,138          | 166,524          |
| Increase in cash and cash equivalents due to newly         | _                | 94               |
| consolidation  |                  | 34               |
| Increase in cash and cash equivalents due to merger with a |                  | 285              |
| non-consolidated subsidiary                                |                  |                  |
| Cash and cash equivalents at end of year                   | 166,524          | 147,972          |

## (5) Notes to Consolidated Financial Statements

# Notes regarding the assumption of a going concern

There are no relevant items.

## Changes in accounting policies

## Application of Accounting Standard for Revenue Recognition

From the beginning of the fiscal 2022 ended March 31, 2022, the Corporation has applied the "Accounting Standard for Revenue Recognition" (Accounting Standards Board of Japan (ASBJ) Statement No. 29, March 31, 2020), under which revenue that is recognized as control of promised goods or services is transferred to customers in an amount expected to be received in exchange for those goods or services. Resulting changes mainly include the accounting for consideration paid to customers, which was previously recorded in Selling, General and Administrative Expenses. From the fiscal year, the amount has been deducted from Net Sales.

The Corporation applied the "Accounting Standard for Revenue Recognition" in accordance with the transitional treatment stipulated in the proviso of paragraph 84 of the Standard. The cumulative effect of having retroactively applied the new accounting policy to periods prior to the beginning of the fiscal 2022 is added to or deducted from the opening balance of Earned Surplus, and the new accounting policy is applied from that balance. The effect of the application on the consolidated financial statements is immaterial.

Due to the application of the "Accounting Standard for Revenue Recognition", Notes and Accounts Receivable, which was presented in Current Assets on the Consolidated Balance Sheet as of the end of the prior fiscal year, has been included in Notes and Accounts Receivable, and Contract Assets from the fiscal 2022. Decrease (increase) in trade receivables, which was presented in Cash flows from operating activities on the Consolidated Statements of Cash Flows for the prior fiscal year, has been included in Decrease (increase) in trade receivables and contract assets from the fiscal 2022. Pursuant to the transitional treatment stipulated in paragraph 89-2 of the "Accounting Standard for Revenue Recognition", the figures for the prior fiscal year have not been restated under the new presentation method.

## Application of Accounting Standard for Fair Value Measurement

From the beginning of the fiscal 2022 ended March 31, 2022, the Corporation has applied the "Accounting Standard for Fair Value Measurement" (ASBJ Statement No. 30, July 4, 2019). The Corporation prospectively applied the new accounting policy under the "Accounting Standard for Fair Value Measurement" in accordance with the transitional treatment stipulated in paragraph 19 of the Standard and paragraph 44-2 of the "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10, July 4, 2019). There is no effect on the consolidated financial statements.

## Segment Information

# (1) Summary of Reportable Segments

With respect to its business segments, Rinnai is able to obtain delineated financial data from among its structural units. Accordingly, its segments are subject to regular examination in order to assist decision-making on allocation of managerial resources and evaluation of business performance.

The Rinnai Group is engaged mainly in the production and sales of heat appliances. The Corporation (parent company) and domestic subsidiaries are in charge of business activities in Japan, while mainly overseas subsidiaries in United States, Australia, and elsewhere are in charge of business activities in the respective regions. Local subsidiaries operate as independently managed units. With respect to products handled, they advance their operations based on their comprehensive strategies for their specific regions.

Accordingly, the reportable segments of the Corporation, which are geographic segments based on its production and sales system, consist of six regions: Japan, United States, Australia, China, South Korea, and Indonesia.

# (2) <u>Calculation Methods of Sales, Income, Assets, and Other Items by</u> <u>Reportable Segment</u>

Accounting treatments of the reportable segments of the Corporation are much the same in the accounting treatments of Consolidated Financial Statements.

Income of the reportable segment indicates figures based on operating income.

(3) Sales and Income (Loss), Assets, and Other Items by Reportable Segment
Year ended March 31, 2021 (From April 1, 2020 to March 31, 2021) (¥ millions)

| rear ended wa   | arch Si, | , 2021                       | (From A               | Aprii i    | , 2020         | lo iviarci | II 3 I, ∠U | 121)               |                            | (* millions)  |  |
|---|----------|------------------------------|-----------------------|------------|----------------|------------|------------|--------------------|----------------------------|---|--|
|   |          |                              | Rep                   | ortable Se | gments         |            |            |                    |                            | Amounts in  |  |
|   | Japan    | United<br>States<br>(Note 1) | Australia<br>(Note 2) | China      | South<br>Korea | Indonesia  | Total      | Others<br>(Note 3) | Adjustments<br>(Note 4, 5) | Consolidated<br>Statements of<br>Income<br>(Note 6) |  |
| Net sales   |          |                              |                       |            |                |            |            |                    |                            |   |  |
| Sales to outside<br>customers   | 183,136  | 36,971                       | 24,311                | 41,160     | 28,358         | 11,248     | 325,187    | 19,177             | _                          | 344,364   |  |
| Intersegment sales  | 37,596   | _                            | 93                    | 1,751      | 676            | 518        | 40,635     | 2,088              | (42,724)                   |   |  |
| Total   | 220,733  | 36,971                       | 24,404                | 42,912     | 29,034         | 11,766     | 365,823    | 21,265             | (42,724)                   | 344,364   |  |
| Segment Income  | 24,544   | 2,177                        | 911                   | 6,667      | 141            | 2,423      | 36,866     | 2,881              | 943                        | 40,690  |  |
| Segment Assets  | 364,659  | 25,949                       | 24,950                | 51,786     | 17,895         | 13,758     | 499,000    | 30,697             | (32,405)                   | 497,291   |  |
| Others  |          |                              |                       |            |                |            |            |                    |                            |   |  |
| Depreciation  | 7,095    | 345                          | 557                   | 1,479      | 1,088          | 301        | 10,868     | 544                | _                          | 11,413  |  |
| Investments in company to which equity method applied                 |          |                              |                       |            |                |            |            | 290                | _                          | 290   |  |
| Amortization of goodwill  | 133      | _                            | 27                    | _          | _              | _          | 161        | _                  | _                          | 161   |  |
| Increase in property, plant and equipment and intangible fixed assets | 9,089    | 1,488                        | 1,141                 | 736        | 820            | 115        | 13,394     | 580                |                            | 13,974  |  |

Notes:1. "United states" include sales from a subsidiary in Canada, which conducts integrate business activities based on comprehensive sales strategies.

- 2. "Australia" include sales from a subsidiary in Malaysia, which complements the production system, and conducts integrate business activities.
- 3. "Others" include sales from subsidiaries in Taiwan, Thailand, Vietnam, New Zealand, Brazil and other regions.
- 4. "Adjustments" of segment income refers to intersegment transactions to eliminate.
- 5. "Adjustments" of segment assets refers to intersegment transactions to eliminate.
- 6. "Segment income" is adjusted from operating income in Consolidated Statements of Income.

Year ended March 31, 2022 (From April 1, 2021 to March 31, 2022)

(¥ millions)

|  | Reportable Segments |                              |                       |        |                |           |         | ,                  |          | Amounts in  |
|--|---------------------|------------------------------|-----------------------|--------|----------------|-----------|---------|--------------------|----------|---|
|  | Japan               | United<br>States<br>(Note 1) | Australia<br>(Note 2) | China  | South<br>Korea | Indonesia | Total   | Others<br>(Note 3) |          | Consolidated<br>Statements of<br>Income<br>(Note 6) |
| Net sales  |                     |                              |                       |        |                |           |         |                    |          |   |
| Sales to outside<br>customers  | 171,533             | 44,752                       | 25,764                | 52,778 | 32,124         | 13,587    | 340,540 | 25,644             | _        | 366,185   |
| Intersegment sales   | 42,939              | _                            | 131                   | 2,402  | 1,165          | 710       | 47,349  | 2,431              | (49,780) |   |
| Total  | 214,472             | 44,752                       | 25,895                | 55,181 | 33,290         | 14,297    | 387,890 | 28,075             | (49,780) | 366,185   |
| Segment Income   | 17,439              | 2,108                        | 1,620                 | 6,752  | 1,041          | 2,826     | 31,789  | 4,280              | (205)    | 35,864  |
| Segment Assets   | 343,663             | 33,843                       | 27,654                | 72,029 | 20,240         | 14,519    | 511,950 | 37,272             | (36,356) | 512,867   |
| Others   |                     |                              |                       |        |                |           |         |                    |          |   |
| Depreciation   | 7,474               | 360                          | 599                   | 1,408  | 1,018          | 308       | 11,169  | 624                | _        | 11,794  |
| Investments in company to which equity method applied                          |                     |                              |                       |        |                |           |         |                    | _        |   |
| Amortization of goodwill   | _                   | 13                           | 12                    | _      | _              | _         | 25      | 19                 | _        | 45  |
| Increase in property, plant and equipment and intangible fixed assets (Note 7) | 13,046              | 6,163                        | 342                   | 1,984  | 994            | 117       | 22,649  | 646                |          | 23,295  |

Notes:1. "United states" include sales from subsidiaries in Canada and Mexico, which conduct integrate business activities based on comprehensive sales strategies.

- 2. "Australia" include sales from a subsidiary in Malaysia, which complements the production system, and conducts integrate business activities.
- 3. "Others" include sales from subsidiaries in Taiwan, Thailand, Vietnam, New Zealand, Brazil and other regions.
- 4. "Adjustments" of segment income refers to intersegment transactions to eliminate.
- 5. "Adjustments" of segment assets refers to intersegment transactions to eliminate.
- 6. "Segment income" is adjusted from operating income in Consolidated Statements of Income.
- 7. "Increase in property, plant and equipment and intangible fixed assets" do not include increase due to newly consolidation

# Per Share Data

|                         | Fiscal 2021<br>(April 1, 2020,<br>to March 31, 2021) | Fiscal 2022<br>(April 1, 2021,<br>to March 31, 2022) |
|-------------------------|--|--|
| 1. Net assets per share | ¥6,660.40  | ¥6,889.76  |
| 2. Net income per share | ¥536.62  | ¥470.39  |

Notes: 1. Fully diluted net income per share is not indicated because there is no residual equity.

2. Net assets per share are calculated based on the following amounts.

|  | 9                  |                    |  |
|--|--------------------|--------------------|--|
|  | Fiscal 2021        | Fiscal 2022        |  |
|  | (April 1, 2020,    | (April 1, 2021,    |  |
|  | to March 31, 2021) | to March 31, 2022) |  |
| Net assets                               | ¥371,318 million   | ¥378,856 million   |  |
| Deduction from net assets                | ¥28,989 million    | ¥35,736 million    |  |
| [Non-controlling interest]               | [¥28,989 million]  | [¥35,736 million]  |  |
| Net assets at year-end related to common | V242 220 million   | V2.42.420 million  |  |
| shares                                   | ¥342,329 million   | ¥343,120 million   |  |
| Number of common shares at year-end      | 54 007 777 -h      | 40.004.400 -h      |  |
| used in calculations                     | 51,397,777 shares  | 49,801,480 shares  |  |

3. Net income per share is calculated based on the following amounts.

| ·  | Fiscal 2021<br>(April 1, 2020,<br>to March 31, 2021) | Fiscal 2022<br>(April 1, 2021,<br>to March 31, 2022) |
|--|--|--|
| Net income attributable to owners of the   | ¥27,581 million                                      | ¥23,748 million                                      |
| parent company  Amount not attributable to common shares                         | — million  | — million  |
| Net income attributable to owners of the parent company related to common shares | ¥27,581 million                                      | ¥23,748 million                                      |
| Average number of shares during the term   | 51,398,382 shares                                    | 50,487,172 shares                                    |

## Subsequent Events

# (Share buyback)

At its meeting held on May 10, 2022, the Board of Directors of the Corporation resolved the following matter related to a share buyback pursuant to Article 156 of the Companies Act of Japan as applied to Article 165 (Paragraph 3) of the same Act.

## 1. Reason for share buyback

To improve shareholder return and capital efficiency and thus further enhance corporate value.

## 2. Details

(1) Type of shares to be acquired: Common stock of the Company
 (2) Total number of shares to be 1,500,000 shares (maximum)

acquired: (3.01% of total shares issued and outstanding

(excluding treasury stock))

¥10 billion (maximum)

(3) Total value of shares to be

acquired:

(4) Acquisition period: May 11–September 22, 2022

## 5. Other

# Changes in Directors and Executive Officers

- (1) Change in representative director: Not applicable.
- (2) Other changes in officers
- New candidate for Standing Audit & Supervisory Board Member: Kinji Mori (currently General Manager of Quality Assurance Headquarters)
- Retiring Audit & Supervisory Board Member: Katsuhiko Shinji (currently Standing Audit & Supervisory Board Member)
- (3) Scheduled date of assumption of office and retirement: June 29, 2022