Financial Results for First Three Quarters of Fiscal 2022, ending March 31, 2022

February 9, 2022

Rinnai Corporation



1. Results of First Three Quarters of Fiscal 2022

2. Fiscal 2022 Forecast

Fiscal 2022 (3Q): Consolidated Performance Overview

Net sales: ¥ 273.7 billion (up 11.5% year on year)

Record-high level

Tighter parts-procurement conditions led to compressed sales increase, despite increase in overseas sales mainly in China and the United States

Operating income: ¥28.0 billion

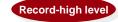
(up 0.9% year on year; operating income to net sales ratio: 10.2%)

Record-high level

Up, but lower magnitude of increase due to decline in domestic sales and continued sharp rises in raw material prices and logistics costs

Ordinary income: ¥30.4 billion

(up 5.3% year on year; ordinary income to net sales ratio: 11.1%) Up thanks to increase in operating income



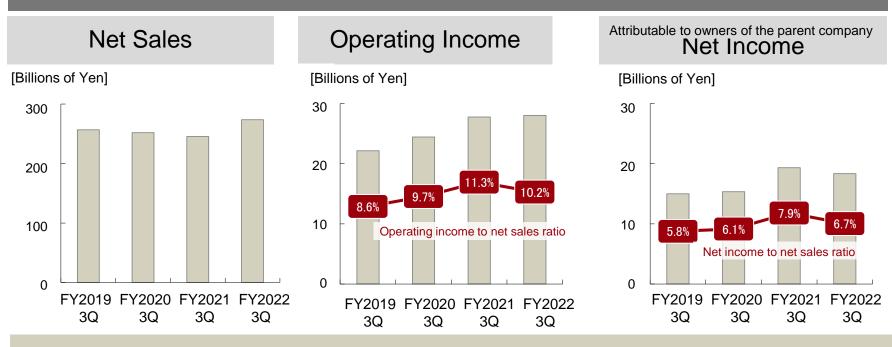
Net income attributable to owners of the parent company: ¥18.3 billion

(down 5.0%, net income to net sales ratio: 6.7%)

Down due to gain on sales of investment securities (¥1.44 billion) in the previous corresponding period, despite increase in ordinary income

- Record-high figures for net sales, operating income, and ordinary income, but significant slowdown since second quarter
- Impact of tight parts-procurement conditions increasing since third quarter; full-year forecasts was revised

Fiscal 2022 (3Q): Consolidated Financial Results



- Record-high net sales thanks to increase in overseas sales for first time in three years, despite decline in domestic sales
- Also record-high operating income, but lower sales and higher raw material prices led to decline in operating margin

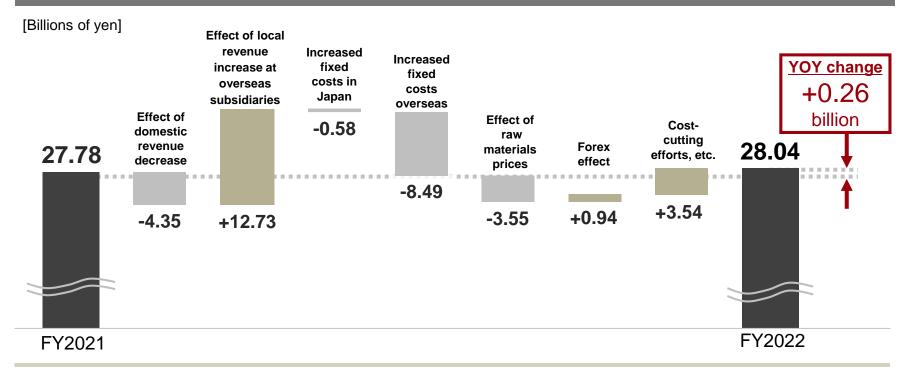
Fiscal 2022 (3Q): Net Sales by Product

	Fiscal 2	iscal 2021 3Q Fiscal 2022 3Q YOY Chang		Fiscal 2022 3Q		hange
[Billions of Yen]	Amount	% of total	Amount	% of total	Amount	(%)
Water heaters	135.26	55.1%	157.14	57.4%	+21.88	+16.2%
Kitchen appliances	66.47	27.1%	64.54	23.6%	-1.92	-2.9%
Air conditioning appliances	14.25	5.8%	16.79	6.1%	+2.53	+17.8%
Commercial- use equipment	5.66	2.3%	6.57	2.4%	+0.90	+16.0%
Others	23.84	9.7%	28.70	10.5%	+4.86	+20.4%
Total	245.50	100.0%	273.76	100.0%	+28.25	+11.5%

Fiscal 2022 (3Q): Consolidated Sales/Income Results

[Billions of Yen]	Net Sales	YOY Change	Operating Income	YOY Change	Operating Margin	YOY Change
Consolidated	273.76	+11.5%	28.04	+0.9%	10.2%	-1.1pt
	Net Sales	YOY Change	Operating Income	YOY Change	Operating Margin	YOY Change
Rinnai	154.82	-0.8%	11.20	-25.9%	7.2%	-2.5pt
Domestic	72.81	-4.1%	2.07	-32.3%	2.8%	-1.2pt
Overseas	153.13	+30.2%	14.66	+63.6%	9.6%	+2.0pt
Total	380.76	+8.9%	27.94	+2.9%	7.3%	-0.4pt

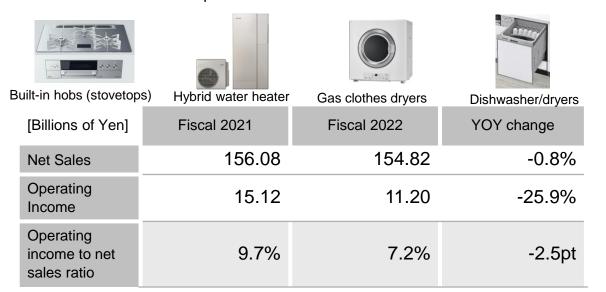
Fiscal 2022 (3Q): Consolidated Operating Income Analysis



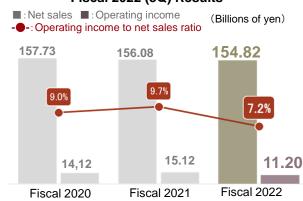
Lower magnitude of increase due to decrease in sales caused by tight parts-procurement conditions, as well as higher raw material prices and logistics costs

Rinnai (non-consolidated basis), Fiscal 2022 (3Q) Results

- Significant decline in sales of mainstay products due to tight partsprocurement conditions
- Continued surges in raw material prices and logistics costs put downward pressure on profits
- Declines in both sales and income since October due to growing sense of slowdown in business performances



Rinnai (non-consolidated basis), Fiscal 2022 (3Q) Results

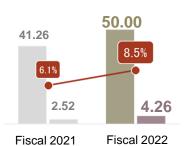


[Sales Volume	in Japan]	YOY Change
Water heater w heating system		-12.8%
Water heater w filling systems	rith bath-	-7.6%
Built-in hobs (s	tovetops)	-9.0%
Gas clothes dry	yers	+8.2%

Rinnai (non-consolidated basis), Fiscal 2022 Results by Quarter



First Quarter (April to June)



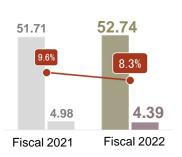
Fiscal 2022

- Growth in high-value-added products
- Soaring raw material prices and logistics costs

Fiscal 2021

- Restrictions on activities under state of emergency declaration

Second Quarter (July to September)



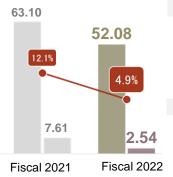
Fiscal 2022

- Supply delays due to tight partsprocurement conditions since July
- Soaring raw material prices and logistics costs

Fiscal 2021

 Healthy sales of kitchen appliances and gas clothes dryers thanks to rising replacement demand for housing appliances

Third Quarter (October to December)



Fiscal 2022

- Growing impact of supply delays resulted in significant decrease in sales during peak demand period
- Soaring raw material prices and logistics costs

Fiscal 2021

 Accelerating growth in high-value-added products, especially gas clothes dryers

Status of current measures to deal with supply delays

- Global procurement through Groupwide collaboration
- Design changes to general-purpose and similar parts
- In-house production of difficult parts (to support parts assembly at each plant), etc.

Rinnai Japan Topics

Leggiero (waterless cooking pot)



Leggiero

Launch date: February 1, 2022 Recommended retail price (excl. consumption tax): ¥23,000/¥25,000



Waterless cooking



Oven-style cooking



Steam cooking



Boil cooking

Excellent cooking performance and ease of cleaning

High-grade aluminum casting provides excellent cooking performance while reducing weight to less than half that of cast iron



Versatile cooking in a single pot

Can be used for steaming, boiling, and oven-style cooking, in addition to waterless cooking

Delicious, hassle-free food every day

Introducing the convenient functions of gas stoves (timer, etc.) and special Leggiero recipes using the dedicated *R RECIPE smartphone app



Rinnai Japan Topics

C4101 Series of bathroom heater/dryers





Launch date: October 1, 2021

Recommended retail price (excl. consumption tax):

- Standard type (RBH): ¥124.000-162.000
- Splash Mist type (RBHM): ¥240,000–259,000

Safe heating with motion and temperature sensors

Equipped with motion sensor and temperature sensor to detect human movement and bathroom temperature and automatically perform optimal heating (first in industry); comfortable room temperature maintained even on cold days, providing safe bathing experiences

Mould Guard Mist *RBHM Series only

Engaging the Mould Guard Mist function once every two weeks inhibits the growth of mould in the bathroom by 99.9% (according to Rinnai research). This keeps the bathtub clean and reduces the burden of cleaning, thus making housekeeping easier.

*Mould Guard Mist jointly developed with Toho Gas Co., Ltd.

Stylish remote control and voice support functions added

- Flat and square design offering both simplicity and functionality
- Improved operability and visibility with the addition of voice support function and larger screen







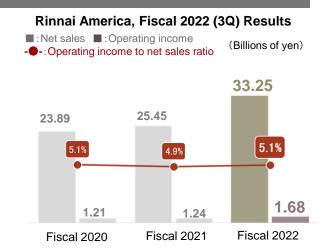
Received 2021 Good Design Award (Remote control for bathroom heater/dryer)

Rinnai America, Fiscal 2022 (3Q) Results

- Continued strong demand for tankless water heaters
- Supply from Japan remained unstable due to tight parts-procurement conditions
- Increased income thanks to higher sales, which offset higher costs in the United States (including transportation and labor costs)



[Pillions of Von]	Figure 2024	Fiscal 2022	YOY change	
[Billions of Yen]	Fiscal 2021	FISCAI 2022	Yen	Local currency
Net Sales	25.45	33.25	+30.6%	+29.3%
Operating Income	1.24	1.68	+35.0%	+33.7%
Operating income to net sales ratio	4.9%	5.1%	+0.	2pt



[Sales Volume]	YOY change		
Tankless water heaters	+23.8%		
High-efficiency models of total	+24.0%		
©Pinnai Corporation			

Rinnai America Topics

Construction status of new plant (Griffin Factory)

- Progressing generally according to plan despite some delays, including late arrival of equipment from Japan due to marine transportation congestion
- Promoting further expansion of production capacity in response to growing local demand

Griffin Factory overview

Location: Griffin City, Georgia

Completion: March 2022

Production capacity: 340,000 units/year (from this autumn)

*Current production capacity: 100,000 units/year (leased plant)



Griffin Factory (external view)



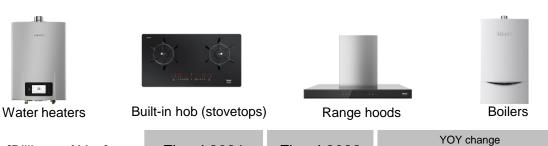
Gas tankless water heater



Image of completed factory

Shanghai Rinnai, Fiscal 2022 (3Q) Results

- Sales of mainstay (both Internet and at physical stores) remained strong ---(January to September) Internet sales up 35.3% year on year and accounted for 27.5% of total sales in China (unchanged year on year)
- Efforts to increase sales of high-value-added products amid soaring raw material prices led to improved profitability



[Dillions of Van]	Fiscal 2021	Figure 2000	YOY change	
[Billions of Yen]		Fiscal 2022	Yen	Local currency
Net Sales	25.60	39.16	+52.9%	+40.0%
Operating Income	3.13	5.20	+66.1%	+52.0%
Operating income to net sales ratio	12.2%	13.3%	+1.1pt	

Shanghai Rinnai, Fiscal 2022 (3Q) Results ■ : Net sales ■ : Operating income (Billions of yen) -: Operating income to net sales ratio 39.16 29.74 25.60 13.3% 12.2% 5.20 3.13 2.55 Fiscal 2022 Fiscal 2021

[Sales Volume]	YOY change
Water heaters	+38.9%
Built-in hob (stovetops)	-5.3%
Range hoods	-0.6%
Boilers	+75.2%
@Diam	-: C

Fiscal 2020

Rinnai Australia, Fiscal 2022 (3Q) Results

- Firm sales of room heaters despite weaker sales of tankless water heaters due to parts-procurement issues
- Increase in income thanks to improved productivity and streamlining efforts, as well as appreciation of local currency, despite rising logistics costs







Electric tank-based water heaters



Duct-type air-conditioning and heating systems

[Pillions of Von]	Fiscal 2021	Figure 2022	YOY change	
[Billions of Yen]	Fiscal 2021 Fiscal 2022		Yen	Local currency
Net Sales	18.35	20.10	+9.5%	-2.4%
Operating Income	0.88	1.77	+101.5%	+79.6%
Operating income to net sales ratio	4.8%	8.8%	+4.	0pt

Fiscal 2021

Fiscal 2020

[Sales Volume]	YOY change
Unvented-type heaters	+23.2%
Commercial air- conditioning appliances	+11.4%
Duct-type air- conditioning and heating systems	-3.8%

Fiscal 2022

Rinnai Korea, Fiscal 2022 (3Q) Results

- Sales of environmentally friendly boilers remained strong
- Sales of tabletop cookers weakened from the previous year when they generated strong demand
- Increase in profitability thanks to management improvement activities (cost reductions, new product introductions, etc.)







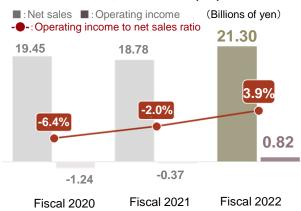
Environmentally friendly boilers

Gas tabletop cookers

Electric tabletop cookers

[Billions of Yen]	Fiscal 2021	Figure 2022	YOY change	
	Fiscal 2021 Fiscal 2022		Yen	Local currency
Net Sales	18.78	21.30	+13.4%	+6.2%
Operating Income	-0.37	0.82	-	-
Operating income to net sales ratio	-2.0%	3.9%		-

Rinnai Korea, Fiscal 2022 (3Q) Results

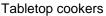


[Sales Volume]	YOY change
Boilers	+2.0%
Gas tabletop cookers	-11.0%
Electric tabletop cookers	-20.2%
@D:	.: 0

P.T. Rinnai Indonesia, Fiscal 2022 (3Q) Results

- Weaker sales of tabletop cookers due to restrictions on social activities caused by the spread of COVID-19, but sales of built-in stoves remained strong
- Increase in income due to growth in high-value-added products, despite soaring raw material prices and logistics costs



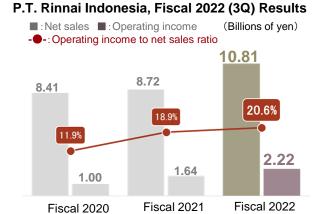




Built-in hob (stovetops)



Range hoods



[Billions of Yen]	Fiscal 2021	Fiscal 2022	YOY change		
[Dillions of Ferr]	FISCAI 2021	FISCAI 2022	Yen	Local currency	
Net Sales	8.72	10.81	+24.0%	+20.2%	
Operating Income	1.64	2.22	+35.3%	+31.0%	
Operating income to net sales ratio	18.9%	20.6%	+1.	7pt	

[Sales Volume]	YOY Change			
Tabletop cookers	+7.7%			
Built-in hob (stovetops)	+58.3%			
Range hoods	+128.1%			
©Pinnei Corporation				

Contributing to the Global Environment

Long-term policy for achieving carbon neutrality

On November 5, 2021, Rinnai announced RIM 2050, a long-term corporate policy aimed at achieving carbon neutrality.

RIM 20250 defines the Rinnai Group's role in and contribution to the low-carbon/decarbonized society of the future, and sets our strategies and targets for realizing such a society.





Hybrid water heater with heating/cooling system for cold regions

Our hybrid water heater with heating/cooling system for cold regions*, which combines a room cooler, water heater, and room heater in a single system, has won several awards for its high levels of comfort, energy efficiency, economy, and environmental friendliness.

* Jointly developed by Rinnai Corporation, Corona Corporation, and Air Water Hokkaido Inc.



(Jointly awarded three companies)

Hokkaido Energy Conservation and New Energy Promotion Grand Prize 2021 Grand Prize (Energy Conservation Category)

Fiscal 2021 Energy Conservation Grand Prize (Product and Business Model Category)

Chairman's Award, The Energy Conservation Center, Japan

Fiscal 2021 Hokkaido Bureau of Economy, Trade and Industry, Ministry of Economy, Trade and Industry North Country Energy Conservation and New Energy Award

Excellence Award

Risk Factors and Their Impact on Our Business Performance

- Disruption of international supply Impact on business performance in first three quarters - Soaring raw material prices and logistics costs Risk factors Raw material COVID-related - Supply delays due to tight parts-- Outbreak of new COVID strains Parts International prices & activity procurement conditions loaistics procurement logistics cost restrictions - Supply delays have occurred since July due to tight parts-procurement conditions Japan - Conditions have tightened further since October, causing sales of both domestic and export products to fall sharply Small impact Order backlogs piling up due to port congestion and container shortages United from the beginning of the period Large impact - Delays in supply from Japan had a significant impact; order backlog not yet States - Sales of tankless water heaters weakening due to supply delays from Japan Australia - New construction and commercial sales affected by lockdown due to COVID-19 - Profit margin stagnating due to soaring raw material prices China - Despite concerns about procurement due to power restrictions, the impact is currently limited South - Profit margin stagnating due to soaring raw material prices Certain impact - Sense of tightness in parts-procurement, but impact is currently limited Korea - Local sales affected by restrictions on social activities due to the spread of Indonesia COVID-19 - Increase in steel prices and logistics costs will be a factor pushing up costs

1. Results of First Three Quarters of Fiscal 2022

2. Fiscal 2022 Forecast

Revision of consolidated performance forecasts for fiscal 2022

[Billions of Yen]	Previous forecast (A)	Revised forecast (B)	Difference (B-A)	Change (%) (B/A)	Year ended March 31, 2021 (actual)(C)	YOY (%) (B/C)
Net Sales	365.0	365.0	-	-	344.3	+6.0%
Operating Income	41.0	35.0	-6.0	-14.6%	40.6	-14.0%
Ordinary Income	42.0	38.0	-4.0	-9.5%	42.4	-10.4%
Net income attributable to owners of the parent company	26.0	22.5	-3.5	-13.5%	27.5	-18.4%

- From the third quarter onward, the impact of tight parts-procurement conditions on sales will increase, especially in Japan
- Raw material prices and logistics costs are expected to continue increasing through fiscal year-end, putting downward pressure on profits

Performance forecasts and other future-oriented predictions contained in these materials are based on the Company's judgments using available information. Actual results may differ from such forecasts and predictions due to changing future circumstances.

