# Financial Results of Fiscal 2020, ended March 31, 2020 Reference Data

May 8, 2020

Rinnai Corporation



## **Consolidated Income Results (Fiscal 2020)**

| (Millions of yen)     | Net sales | Operating income | %of net<br>sales | Ordinary income | %of net sales | Net income<br>attributable to owners<br>of the parent company | %of net sales |
|-----------------------|-----------|------------------|------------------|-----------------|---------------|---|---------------|
| Consolidated amounts  | 340,460   | 34,422           | 10.1%            | 35,679          | 10.5%         | 21,561  | 6.3%          |
| YOY change            | 98%       | 111%             |                  | 107%            |               | 105%  |               |
| FY2019                | 348,022   | 30,879           | 8.9%             | 33,318          | 9.6%          | 20,480  | 5.9%          |
|                       |           |                  |                  |                 |               |   |               |
| Parent Company        | 207,805   | 17,359           | 8.4%             | 20,295          | 9.8%          | 15,058  | 7.2%          |
| YOY change            | 101%      | 119%             |                  | 107%            |               | 106%  |               |
| FY2019                | 206,015   | 14,602           | 7.1%             | 19,026          | 9.2%          | 14,175  | 6.9%          |
| Domestic subsidiaries | 101,938   | 3,248            | 3.2%             | 3,476           | 3.4%          | 2,475   | 2.4%          |
| YOY change            | 83%       | 118%             |                  | 115%            |               | 119%  |               |
| FY2019                | 122,181   | 2,748            | 2.2%             | 3,014           | 2.5%          | 2,087   | 1.7%          |
| Overseas subsidiaries | 171,409   | 12,242           | 7.1%             | 13,182          | 7.7%          | 10,604  | 6.2%          |
| YOY change            | 98%       | 90%              |                  | 88%             |               | 92%   |               |
| FY2019                | 175,756   | 13,640           | 7.8%             | 14,932          | 8.5%          | 11,510  | 6.5%          |
| Total                 | 481,153   | 32,850           | 6.8%             | 36,954          | 7.7%          | 28,138  | 5.8%          |
| YOY change            | 95%       | 106%             |                  | 100%            |               | 101%  |               |
| FY2019                | 503,953   | 30,991           | 6.1%             | 36,973          | 7.3%          | 27,773  | 5.5%          |

# Main Overseas Consolidated Subsidiaries Income Results (Fiscal 2020)

|                  | Net sales | YOY<br>change | Operating income | %of net sales | Ordinary income | %of net sales | Net income | %of net sales |
|------------------|-----------|---------------|------------------|---------------|-----------------|---------------|------------|---------------|
| Rinnai America   | 33,133    | 109%          | 2,032            | 6.1%          | 2,025           | 6.1%          | 1,436      | 4.3%          |
| Rinnai Australia | 23,760    | 95%           | 593              | 2.5%          | 393             | 1.7%          | 262        | 1.1%          |
| Shanghai Rinnai  | 43,628    | 92%           | 5,593            | 12.8%         | 5,868           | 13.5%         | 5,228      | 12.0%         |
| Rinnai Korea     | 27,535    | 84%           | (1,382)          | -             | (1,248)         | -             | (987)      | -             |
| Rinnai Indonesia | 11,263    | 88%           | 1,600            | 14.2%         | 1,906           | 16.9%         | 1,504      | 13.4%         |

## Consolidated Sales Results (Fiscal 2020)

| (Millions of yen)     |         |               |                       |                             |                                 |        |
|-----------------------|---------|---------------|-----------------------|-----------------------------|---------------------------------|--------|
|                       | Total   | Water heaters | Kitchen<br>appliances | Air conditioning appliances | Commercial<br>-use<br>equipment | Others |
| Consolidated amounts  | 340,460 | 196,122       | 86,193                | 18,901                      | 8,556                           | 30,685 |
| YOY change            | 98%     | 97%           | 98%                   | 96%                         | 101%                            | 106%   |
| FY2019                | 348,022 | 202,630       | 88,322                | 19,642                      | 8,452                           | 28,974 |
|                       |         |               |                       |                             |                                 |        |
| Parent Company        | 207,805 | 115,908       | 59,934                | 8,658                       | 2,225                           | 21,079 |
| YOY change            | 101%    | 99%           | 102%                  | 95%                         | 100%                            | 111%   |
| FY2019                | 206,015 | 116,810       | 58,852                | 9,139                       | 2,226                           | 18,986 |
| Domestic subsidiaries | 101,938 | 33,583        | 15,611                | 704                         | 1,363                           | 50,676 |
| YOY change            | 83%     | 68%           | 82%                   | 99%                         | 102%                            | 97%    |
| FY2019                | 122,181 | 49,210        | 18,934                | 714                         | 1,337                           | 51,985 |
| Overseas subsidiaries | 171,409 | 107,979       | 29,736                | 13,294                      | 6,943                           | 13,454 |
| YOY change            | 98%     | 98%           | 97%                   | 96%                         | 104%                            | 94%    |
| FY2019                | 175,756 | 110,131       | 30,746                | 13,791                      | 6,708                           | 14,379 |
| Total                 | 481,153 | 257,471       | 105,282               | 22,657                      | 10,532                          | 85,210 |
| YOY change            | 95%     | 93%           | 97%                   | 96%                         | 103%                            | 100%   |
| FY2019                | 503,953 | 276,151       | 108,533               | 23,645                      | 10,272                          | 85,351 |

# Main Overseas Consolidated Subsidiaries Sales Results (Fiscal 2020)

(Millions of yen)

| (Willions of yell)   |        |               |                  |               |                       |               |                             |               |                                 |               |        |               |
|----------------------|--------|---------------|------------------|---------------|-----------------------|---------------|-----------------------------|---------------|---------------------------------|---------------|--------|---------------|
|                      | Total  | YOY<br>change | Water<br>heaters | YOY<br>change | Kitchen<br>appliances | YOY<br>change | Air conditioning appliances | YOY<br>change | Commercial-<br>use<br>equipment | YOY<br>change | Others | YOY<br>change |
| Rinnai America       | 33,133 |               | 30,118           | 108%          |                       |               | 2,193                       | 103%          | 83                              | 58%           | 737    | 227%          |
|                      |        | (110%)        |                  |               |                       |               |                             |               |                                 |               |        |               |
| Rinnai Australia     | 23,760 | 95%           | 10,906           | 94%           |                       |               | 9,771                       | 97%           | 643                             | 152%          | 2,439  | 86%           |
| Kilillai Australia   | 23,700 | (103%)        | 10,900           | <b>34</b> /0  |                       |               | 9,771                       | 91 /0         | 043                             | 132 /0        | 2,439  | <b>60</b> /8  |
| Shanghai Rinnai      | 43,628 | 92%           | 36,910           | 90%           | 5,057                 | 103%          |                             |               |                                 |               | 1,659  | 100%          |
| Silaliyilal Kilillal | 43,020 | (97%)         | 30,910           | 90%           | 3,037                 | 103%          |                             |               |                                 |               | 1,009  | 100%          |
| Rinnai Korea         | 27,535 | 84%           | 15,049           | 83%           | 6,052                 | 77%           | 163                         | 86%           | 4,162                           | 96%           | 2,108  | 89%           |
| Kilillai Kolea       | 27,333 | (90%)         |                  | 03 /6         | 0,032                 | 11/0          | 103                         | 00 /6         | 4,102                           | 90 /8         | 2,100  | 09 /6         |
| Rinnai Indonesia     | 11,263 | 88%           | _                |               | 9,663                 | 85%           |                             |               | 1,397                           | 115%          | 202    | 97%           |
| Kiimariidonesia      | 11,203 | (88%)         |                  |               | 3,003                 | 00 /6         |                             |               | 1,397                           | 113/0         | 202    | 31 /0         |

Note:(on a local currency basis)

#### Overseas Consolidated Subsidiaries: FX Impact

\*Below shows difference between actual Fiscal 2020 local-currency results and results if previous year's exchange rates were used.

| FX impact: ¥ millions<br>Rate: ¥ | FX impact | Currency | FY2019<br>avg. rate | FY2020<br>avg. rate | FY2020 assumed rate | Composition of overseas sales |
|----------------------------------|-----------|----------|---------------------|---------------------|---------------------|-------------------------------|
| Rinnai America                   | (362)     | USD      | 110.566             | 109.372             | 110.000             | 20.8%                         |
| Rinnai Australia                 | (2,008)   | AUD      | 82.579              | 76.118              | 78.600              | 14.8%                         |
| Shanghai Rinnai                  | (2,033)   | RMB      | 16.692              | 15.849              | 16.300              | 24.0%                         |
| Rinnai Korea                     | (1,800)   | KRW      | 0.1009              | 0.0945              | 0.0990              | 16.7%                         |
| Rinnai Indonesia                 | (83)      | IDR      | 0.00781             | 0.00775             | 0.00770             | 6.7%                          |
| Others                           | (983)     |          |                     |                     |                     | 17.0%                         |
| Total                            | (7,268)   |          |                     |                     |                     | 100.0%                        |

## Income Results by Segment (Fiscal 2020)

| •             |             | Net sales   |               | Oper        | ating incom | е             |
|---------------|-------------|-------------|---------------|-------------|-------------|---------------|
|               | Fiscal 2019 | Fiscal 2020 | YOY<br>change | Fiscal 2019 | Fiscal 2020 | YOY<br>change |
| Japan         | 180,821     | 181,072     | 100%          | 17,390      | 20,703      | 119%          |
| United States | 30,390      | 33,133      | 109%          | 1,491       | 1,939       | 130%          |
| Australia     | 24,921      | 23,652      | 95%           | 1,509       | 392         | 26%           |
| China         | 46,009      | 44,226      | 96%           | 4,989       | 6,410       | 129%          |
| South Korea   | 32,953      | 27,695      | 84%           | 112         | (17)        | _             |
| Indonesia     | 12,136      | 10,699      | 88%           | 1,686       | 1,600       | 95%           |
| Others        | 20,789      | 19,979      | 96%           | 3,344       | 2,976       | 89%           |
| Total         | 348,022     | 340,460     | 98%           | 30,879      | 34,422      | 111%          |

## Sales Results by Segment (Fiscal 2020)

|               | Total   | YOY<br>change | Water<br>heaters | YOY<br>change | Kitchen<br>appliances | YOY<br>change | Air<br>conditioning<br>appliances | YOY<br>change | Commercial-<br>use<br>equipment | YOY<br>change | Others | YOY<br>change |
|---------------|---------|---------------|------------------|---------------|-----------------------|---------------|-----------------------------------|---------------|---------------------------------|---------------|--------|---------------|
| Japan         | 181,072 | 100%          | 92,192           | 97%           | 60,502                | 102%          | 6,028                             | 95%           | 1,956                           | 94%           | 20,393 | 111%          |
| United States | 33,133  | 109%          | 30,118           | 108%          |                       |               | 2,193                             | 103%          | 83                              | 58%           | 737    | 227%          |
| Australia     | 23,652  | 95%           | 10,898           | 94%           |                       |               | 9,704                             | 97%           | 643                             | 152%          | 2,405  | 86%           |
| China         | 44,226  | 96%           | 37,326           | 94%           | 5,362                 | 110%          |                                   |               | 121                             |               | 1,416  | 108%          |
| South Korea   | 27,695  | 84%           | 14,250           | 83%           | 6,052                 | 77%           | 163                               | 87%           | 4,054                           | 95%           | 3,175  | 93%           |
| Indonesia     | 10,699  | 88%           |                  |               | 9,198                 | 85%           |                                   |               | 1,331                           | 116%          | 169    | 99%           |
| Others        | 19,979  | 96%           | 11,335           | 99%           | 5,077                 | 92%           | 812                               | 89%           | 365                             | 90%           | 2,387  | 95%           |
| Total         | 340,460 | 98%           | 196,122          | 97%           | 86,193                | 98%           | 18,901                            | 96%           | 8,556                           | 101%          | 30,685 | 106%          |

#### Consolidated Capital Expenditures, Depreciation and R&D Expenses (Fiscal 2020)

(Millions of yen)

Capital Expenditures

|                       | FY2019     | Results      | FY2020 Results |              |  |
|-----------------------|------------|--------------|----------------|--------------|--|
|                       | Investment | Depreciation | Investment     | Depreciation |  |
| Parent company        | 6,602      | 6,150        | 5,330          | 5,659        |  |
| Domestic subsidiaries | 1,728      | 2,057        | 1,965          | 2,073        |  |
| Oversea subsidiaries  | 5,149      | 3,668        | 3,284          | 4,402        |  |
| Total                 | 13,481     | 11,876       | 10,580         | 12,134       |  |
| (Including molds)     | 3,667      | 3,740        | 2,831          | 3,260        |  |

**R&D** Expenses

|                           | FY2019 Results | FY2020 Results |
|---------------------------|----------------|----------------|
| Parent Company            | 7,031          | 7,292          |
| Consolidated subsidiaries | 2,471          | 2,015          |
| Total                     | 9,503          | 9,308          |

### Nonconsolidated Sales Results (Fiscal 2020)

|                          |   | Sales Vo            | ume               | Sales Am                   | ount                | FY2019                           |                                   |
|--------------------------|---|---------------------|-------------------|----------------------------|---------------------|----------------------------------|-----------------------------------|
| Domestic Sa              | ales + Export                             | Thousand<br>Units   | YOY<br>change     | Millions of Yen            | YOY<br>change       | Sales Volume<br>(Thousand Units) | Sales Amount<br>(Millions of yen) |
|                          | Simple hot-water units [Heating units]    | 1,184               | 98%               | 42,063<br>[39,413]         | 99%<br>99%          | 1,211                            | 42,437<br>[39,864]                |
| Motor bootors            | Bath-filling units [Heating units]        | 526                 | 97%               | 33,354<br>[30,576]         | 99%<br>99%          | 541                              | 33,842<br>[30,802]                |
| Water heaters            | Hot-water/heating systems [Heating units] | 207                 | 104%              | 34,760<br>[18,645]         | 100%<br>105%        | 198                              | 34,716<br>[17,750]                |
|                          | Others                                    | 201                 | 97%               | 5,730                      | 99%                 | 207                              | 5,813                             |
|                          | Sub-total                                 | 2,119               | 98%               | 115,908                    | 99%                 | 2,159                            | 116,810                           |
| Kitchen<br>appliances    | Cooking stoves Built-in gas stoves Others | 1,065<br>722<br>464 | 94%<br>99%<br>93% | 13,653<br>31,334<br>14,946 | 95%<br>103%<br>107% | 1,138<br>733<br>500              | 14,426<br>30,442<br>13,983        |
| app                      | Sub-total                                 | 2,252               | 95%               | 59,934                     | 102%                | 2,372                            | 58,852                            |
| Air conditioning         | Fan heaters<br>Others                     | 189<br>77           | 95%<br>91%        | 3,735                      | 95%<br>94%          | 198<br>85                        | 3,915                             |
| appliances               | Sub-total                                 | 266                 | 94%               | 4,923<br>8,658             | 95%                 | 284                              | 5,224<br>9,139                    |
| Commercial-use equipment |   | 72                  | 103%              | 2,225                      | 100%                | 70                               | 2,226                             |
| Others                   |   | 83                  | 106%              | 21,079                     | 111%                | 79                               | 18,986                            |
| Total                    |   | 4,794               | 97%               | 207,805                    | 101%                | 4,966                            | 206,015                           |
| Export                   |   | [1,288]             | 95%               | [43,057]                   | 100%                | [1,358]                          | [43,204]                          |

Note: Hybrid Hot-Water Unit is included in "Hot-water/heating systems"

### Nonconsolidated Sales Results (Fiscal 2020)

|                             |                           | Sales Vol         | ume           | Sales Am           | ount          | FY2019                           |                                |
|-----------------------------|---------------------------|-------------------|---------------|--------------------|---------------|----------------------------------|--------------------------------|
| Domestic Sales (ex          | (cluding Export)          | Thousand<br>Units | YOY<br>change | Millions<br>of Yen | YOY<br>change | Sales Volume<br>(Thousand Units) | Sales Amount (Millions of yen) |
|                             | Simple hot-water units    | 416               | 96%           | 14,665             | 99%           | 435                              | 14,842                         |
|                             | [Heating units]           |                   |               | [12,447]           | 98%           |                                  | [12,725]                       |
|                             | Bath-filling units        | 526               | 97%           | 33,339             | 99%           | 541                              | 33,826                         |
| Water heaters               | [Heating units]           |                   |               | [30,576]           | 99%           |                                  | [30,802]                       |
| Water Heaters               | Hot-water/heating systems | 201               | 102%          | 34,218             | 99%           | 198                              | 34,691                         |
|                             | [Heating units]           |                   |               | [18,128]           | 102%          |                                  | [17,747]                       |
|                             | Others                    | 201               | 97%           | 5,700              | 99%           | 207                              | 5,776                          |
|                             | Sub-total                 | 1,346             | 97%           | 87,924             | 99%           | 1,383                            | 89,136                         |
|                             | Cooking stoves            | 768               | 92%           | 11,543             | 95%           | 833                              | 12,200                         |
| Kitchen                     | Built-in gas stoves       | 678               | 100%          | 30,273             | 104%          | 675                              | 29,232                         |
| appliances                  | Others                    | 389               | 98%           | 14,553             | 109%          | 396                              | 13,407                         |
|                             | Sub-total                 | 1,836             | 96%           | 56,370             | 103%          | 1,905                            | 54,841                         |
|                             | Fan heaters               | 174               | 96%           | 3,301              | 96%           | 182                              | 3,424                          |
| Air conditioning appliances | Others                    | 33                | 88%           | 2,333              | 92%           | 38                               | 2,523                          |
| Sub-total                   |                           | 208               | 94%           | 5,635              | 95%           | 221                              | 5,948                          |
| Commercial-use equipment    |                           | 46                | 97%           | 1,766              | 96%           | 47                               | 1,833                          |
| Others                      |                           | 67                | 137%          | 13,051             | 118%          | 49                               | 11,052                         |
| Total                       |                           | 3,506             | 97%           | 164,748            | 101%          | 3,607                            | 162,811                        |

Note: Hybrid Hot-Water Unit is included in "Hot-water/heating systems"

#### Consolidated Capital Expenditures, Depreciation and R&D Expenses (Fiscal 2021)

Capital Expenditures

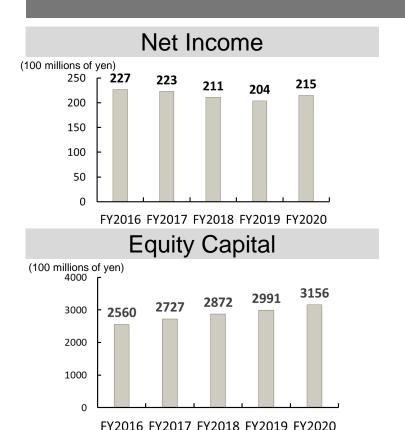
(Millions of yen)

|                       | FY2020     | Results      | FY2021 Projection |              |  |  |
|-----------------------|------------|--------------|-------------------|--------------|--|--|
|                       | Investment | Depreciation | Investment        | Depreciation |  |  |
| Parent company        | 5,330      | 5,659        | 6,467             | 5,606        |  |  |
| Domestic subsidiaries | 1,965      | 2,073        | 3,271             | 1,999        |  |  |
| Oversea subsidiaries  | 3,284      | 4,402        | 11,750            | 4,372        |  |  |
| Total                 | 10,580     | 12,134       | 21,489            | 11,977       |  |  |
| (Including molds)     | 2,831      | 3,260        | 4,141             | 3,134        |  |  |

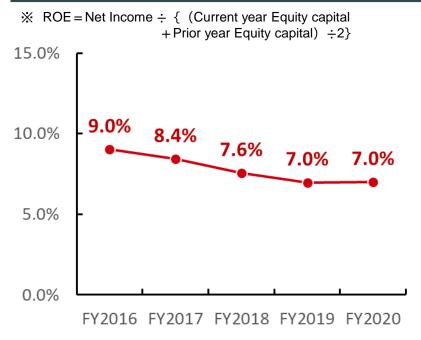
R&D Expenses

|                           | FY2020 Results | FY2021 Projection |
|---------------------------|----------------|-------------------|
| Parent Company            | 7,292          | 8,000             |
| Consolidated subsidiaries | 2,015          | 2,845             |
| Total                     | 9,308          | 10,845            |

### **Consolidated ROE Change**



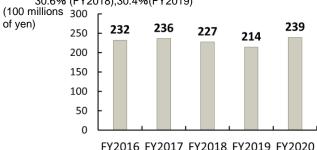
#### Consolidated ROE



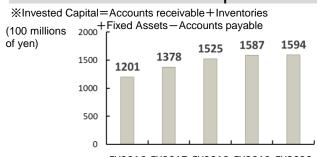
### Consolidated ROIC Change

#### **NOPLAT**

\*\*NOPLAT=operating profit × (1-effective tax rate 30.4%)
Note) Effective tax rate = 32.7% (FY2016),30.6% (FY2017)
30.6% (FY2018),30.4% (FY2019)

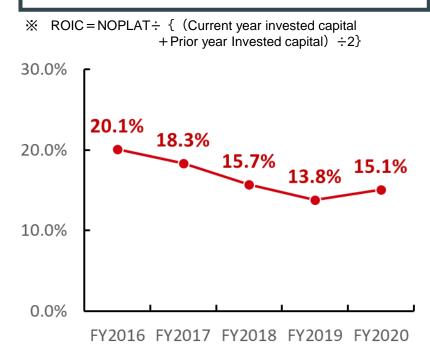


#### **Invested Capital**



#### FY2016 FY2017 FY2018 FY2019 FY2020 Note) Fixed Assets include only intangible and tangible fixed assets

#### Consolidated ROIC



Performance forecasts and other future-oriented predictions contained in these materials are based on the Company's judgments using available information. Actual results may differ from such forecasts and predictions due to changing future circumstances.

