Rinnai

Financial Results for First Quarter of Fiscal 2013, ending March 31, 2013

August 3, 2012

Fiscal 2013 (1Q): Consolidated Highlights



Net sales: ¥53.03 billion (down 2.1% year-on-year)

Negatively impacted by end of Australian government subsidies for heaters in schools, as well as foreign exchange factors



Operating income: ¥4.29 billion (down 13.5%)

Decline due to lower revenue generated by domestic and overseas subsidiaries



Ordinary income: ¥4.76 billion (down 15.6%)

Decrease in line with lower operating income



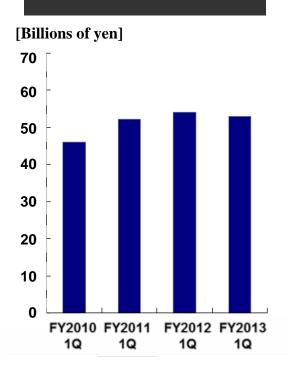
Net income: ¥3.19 billion (up 36.0%)

Boosted by loss on valuation of securities in previous corresponding period

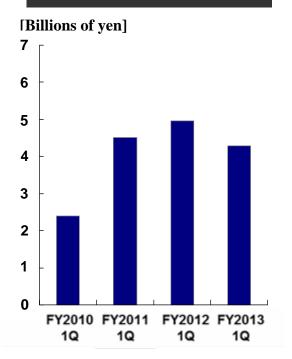
- Both revenue and earnings down (but within expectations) compared with previous corresponding period, which saw temporary special demand
- Recovery trend overseas expected in short term



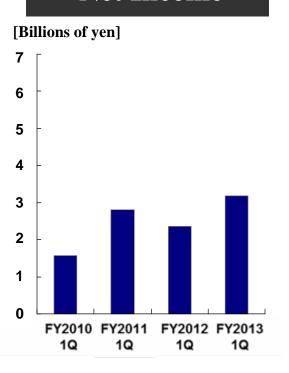
Net Sales



Operating Income



Net Income

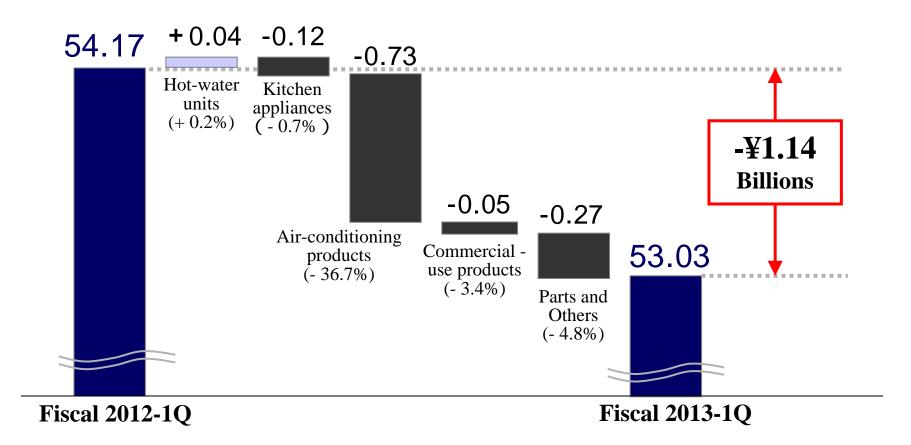


- Both net sales and operating income down but remain at high levels and continue on growth trajectory



Fiscal 2013 (1Q): Consolidated Net Sales by Products

[Billions of yen]



- Air conditioning products: Revenue down due to end of Australian government subsidies for heaters in schools
- Hot-water units: Slight sales increase due to sluggish growth in North America; solid performances (slight increases) in Japan and Australia

Fiscal 2013 (1Q): Consolidated Sales/Income Results

[Billions of yen]

| | Net Sales | YOY Change | Operating Income | YOY Change | Operating Margin | YOY Change |
|--------------|-----------|---------------|------------------|------------|---------------------|---------------|
| Consolidated | 53.03 | -2.1% | 4.29 | -13.5% | 8.1% | -1.1P |

| | Net Sales | YOY Change | Operating Income | YOY Change | Operating Margin | YOY Change |
|----------|-----------|---------------|------------------|------------|---------------------|---------------|
| Rinnai | 39.71 | -0.5% | 3.12 | +0.8% | 7.9% | +0.1P |
| Domestic | 21.20 | -7.6% | 0.32 | -48.2% | 1.5% | -1.2P |
| Overseas | 16.98 | -5.4% | 0.95 | -40.4% | 5.6% | -3.3P |
| Total | 77.90 | -3.6% | 4.40 | -17.3% | 5.7% | -0.9P |



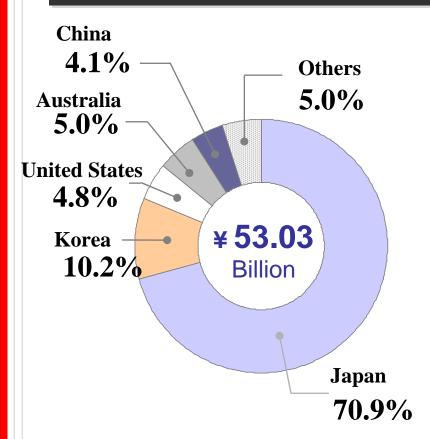
Overseas Consolidated Subsidiaries: FX Impact (reference) 5

*Below shows difference between actual Fiscal 2013 local-currency results and results if previous year's exchange rates were used

| FX impact: ¥ millions Rate: ¥ | FX impact | Currency | FY2012-1Q avg. rate | FY2013-1Q avg. rate | FY2013 assumed rate | Composition of overseas sales |
|-------------------------------|-----------|----------|------------------------|------------------------|---------------------------|-------------------------------|
| Rinnai Australia | (4) | AUD | 83.345 | 83.223 | 83.000 | 17.1% |
| Rinnai New Zealand | 7 | NZD | 62.700 | 64.518 | 65.000 | 1.6% |
| Rinnai America | (93) | USD | 82.120 | 79.248 | 79.000 | 16.5% |
| Rinnai Korea | (239) | KRW | 0.073 | 0.070 | 0.070 | 32.9% |
| Shanghai Rinnai | 18 | RMB | 12.468 | 12.573 | 12.000 | 13.9% |
| Rinnai Hong Kong | (1) | HKD | 10.543 | 10.208 | 10.000 | 0.2% |
| Rinnai Taiwan | (40) | NTD | 2.803 | 2.668 | 2.700 | 5.1% |
| Rinnai Vietnam | (14) | VND | 0.004 | 0.004 | 0.004 | 1.2% |
| Rinnai Thailand | (29) | ТНВ | 2.690 | 2.563 | 2.600 | 3.8% |
| Rinnai Brazil HT | (87) | BRL | 49.569 | 44.426 | 44.000 | 4.9% |
| Others | (18) | | | | | 2.8% |
| Total | (500) | | | | | 100.0% |



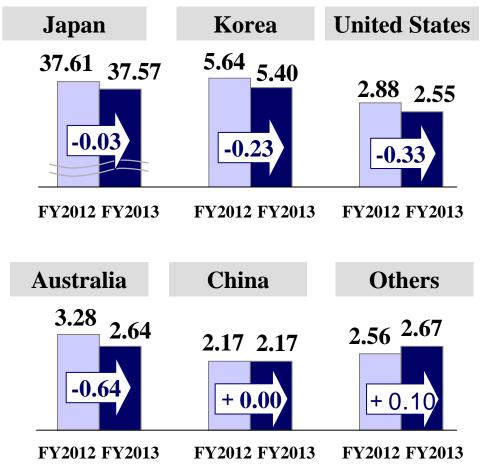
Fiscal 2013-1Q Consolidated Net Sales



Composition of Others: Local group companies in Taiwan, Thailand, New Zealand, Vietnam, Brazil and etc.

YOY Change by Geographical Segment

[Billions of yen]





Sales by Business Segment (Hot-water units)

| [Billions of yen] | Fiscal 2012 1Q | Fiscal 2013 1Q | YOY Change |
|----------------------|-------------------|-------------------|---------------|
| Japan | 17.59 | 17.58 | +0.0% |
| Korea | 2.45 | 2.56 | +4.2% |
| United States | 2.68 | 2.35 | -12.4% |
| Australia | 1.63 | 1.74 | +6.6% |
| China | 1.82 | 1.84 | +1.1% |
| Others | 1.16 | 1.31 | +13.2% |
| Total | 27.35 | 27.40 | +0.2% |



- Japan: Healthy sales owing to increased sales ratio for *Eco Jozu* products
- North America: Volume sales growth prevented by delayed economic recovery



Sales by Business Segment (Kitchen appliances)

| [Billions of yen] | Fiscal 2012 1Q | Fiscal 2013 1Q | YOY Change |
|-------------------|-------------------|-------------------|---------------|
| Japan | 14.87 | 14.87 | +0.0% |
| Korea | 1.43 | 1.34 | -6.4% |
| China | 0.25 | 0.31 | +26.5% |
| Others | 0.78 | 0.68 | -12.7% |
| Total | 17.35 | 17.23 | -0.7% |



- Japan: Sales of tabletop stoves down but sales of built-in stoves and range hoods up
- South Korea: Stove sales down due to intensified market competition



Sales by Business Segment (Air-conditioning products)

| [Billions of yen] | Fiscal 2012 1Q | Fiscal 2013 1Q | YOY Change |
|----------------------|-------------------|-------------------|---------------|
| Japan | 0.50 | 0.46 | -8.1% |
| Korea | 0.06 | 0.01 | -71.8% |
| United States | 0.18 | 0.19 | +3.6% |
| Australia | 1.14 | 0.50 | -56.3% |
| Others | 0.08 | 0.07 | -6.9% |
| Total | 1.99 | 1.26 | -36.7% |



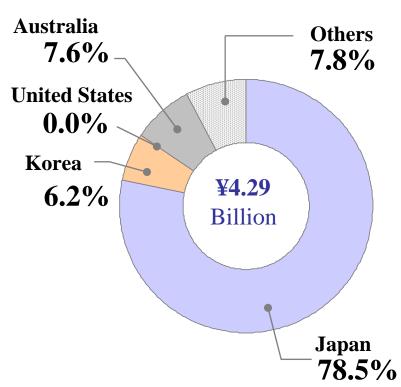
- Japan: Continued shift to gas heaters amid heightened electricity-reduction sentiment (16.9% increase compared with 1Q of fiscal 2011)
- Australia: Sales down due to end of government subsidies



Fiscal 2013-1Q Consolidated Operating Income

YOY Change by Geographical Segment

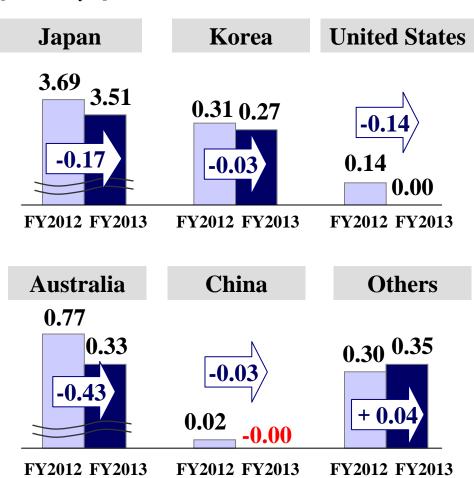
[Billions of yen]



Note: The amount of China (¥500 million of operating loss) was excluded from the above chart.

Composition of Others:

Local group companies in Taiwan, Thailand, Vietnam, New Zealand, Brazil and etc.





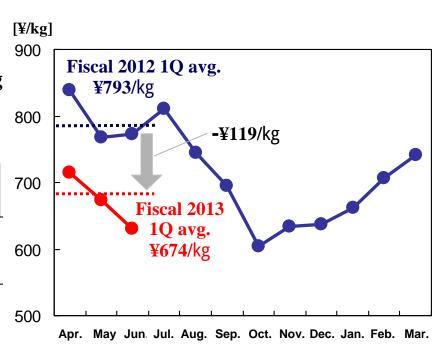
Electrolytic Copper

-Fiscal 2013 average assumed price: ¥780/kg

-Prices trending lower than assumed price

| | Fiscal 2013 | Fiscal 2012 | YOY |
|---------------|-------------|-------------|--------|
| | 1Q avg. | 1Q avg. | change |
| Avg. price | ¥674 | ¥793 | -15.0% |

Used in: Hot-Water units (Heat exchangers, etc.)



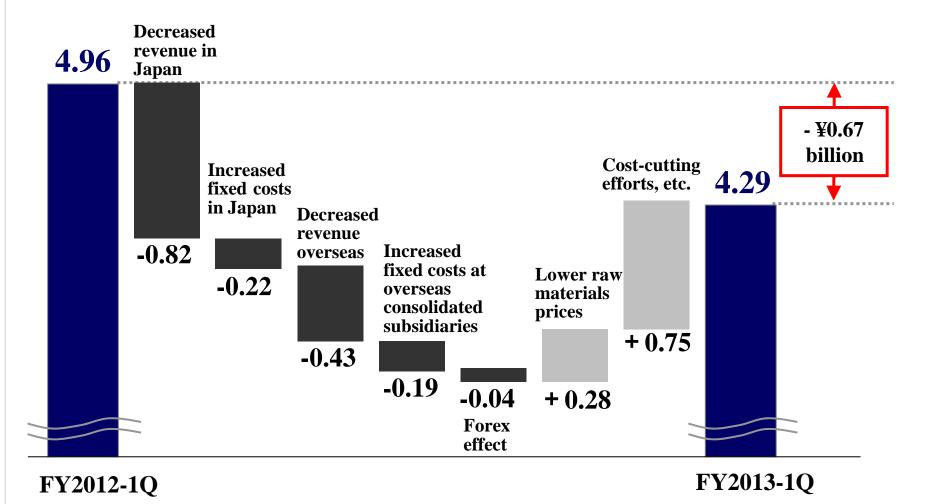
Steel

- Iron and steel prices slightly lower than previous fiscal year



Fiscal 2013 (1Q): Consolidated Operating Income

[Billions of yen]



Rinnai

Positive factors

- Growing sales ratio for high-value-added products, such as *Eco Jozu* and built-in stoves
- **■** Expanding sales of new offerings, such as hybrid hot-water systems and range hoods
- Raw materials prices trending at lower-than-expected levels
- Ongoing shift in demand to gas equipment due to sluggish growth in demand for allelectric appliances
- Healthy housing starts in Japan: Positive impact on home appliances (both new and replacement demand)
- Market conditions overseas appear bright, with U.S., Chinese, and other economies on

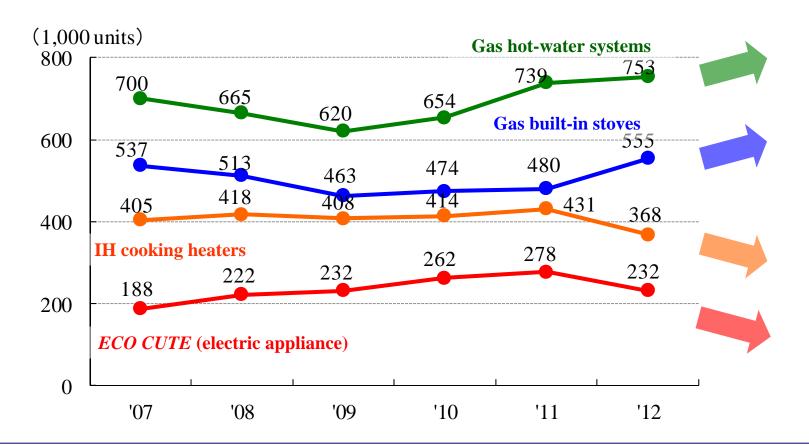
Reasons for concern

- Intensified competition in electrical mass- merchandiser sales channel
- **■** Growing impact of foreign exchange factors

2Q and beyond: Performance recovery buoyed by earnings growth



Industry Sales Units (January–June 2012; cumulative)



Progressive shift in demand from all-electric to gas appliances

^{*} Gas hot-water units consist of hot-water/heating systems (including dedicated space heating systems) and bath filling/heating systems (forced circulation type)



^{*} Sources: Compiled by Rinnai using data from Japan Industrial Association of Gas and Kerosene Appliances and The Japan Electrical Manufacturers' Association (JEMA)

EWR Series (combining built-in stove and range hood): Universal design and easy to clean



Built-on stove: *Udea éf*



- Heat OFF mechanism
- Flat gridiron
- Wider display of grill operation section





September 2012 launch (scheduled)

Range hood: EWR Series

- Newly designed single-unit clean panel
- Easier to clean thanks to low installation height and sloping design
- Improved synchronization with stove operation
- Use of LED lighting reduces electricity cost by ¥1,800 per year





New series featuring Rinnai's original "care functions"

Rinnai's original functions









DELICIA Verie



Mytone

Smoke elimination function









Heat OFF mechanism



















Our Selection of Tabletop Stoves

Easier to use thanks to improved design and operability











Glass





- Heat OFF function
- "Flat & Clean" design
- Easy-to-clean griller





No spill-tray type





Burner ring built into top panel





ECO ONE: Hybrid Hot-Water/Heating System

Hybrid operation offering both hot-water and space heating functions

Launch of new-model ECO ONE double hybrid series

"Double Hybrid" (hot-water/heating system) enhanced energy-saving and comfort of the entire house!



■ Energy-saving:

Hot water primary energy efficiency of 125%

■ Economical

Around 60% reduction in hot-water energy costs compared with previous gas hot-water units

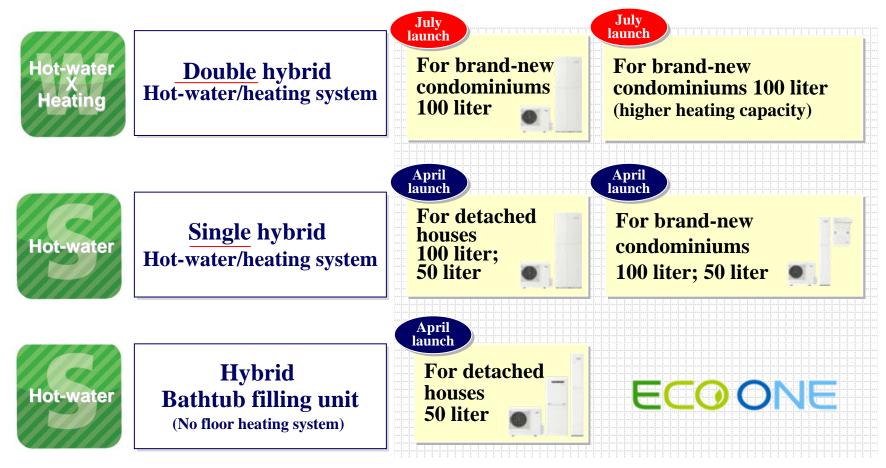
Space heating function

Around 40% reduction in energy costs thanks to hybrid configuration that includes floor heating





Diverse variations, from double hybrid to brand-new condominiums



Annual production of 300,000 units by 2014, enabling mass production benefits



Promoting Eco Jozu as the De Facto Industry Standard

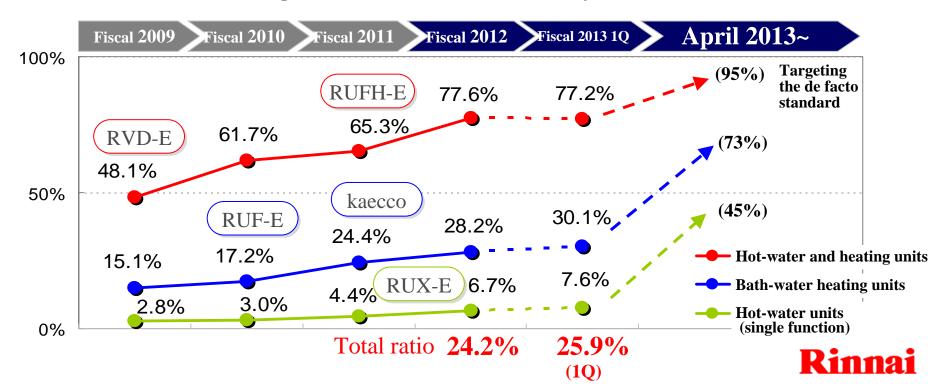
Voluntary Industry Standard

Introduction of high efficiency in all hot-water units Complete changeover to *Eco Jozu* by the end of March 2013



Eco Jozu Ratio at Rinnai

Introduction of "E" Series and expansion of lineup contribute to establishing *Eco Jozu* as de facto industry standard



Seto Akatsuki Plant



- Location: Akatsuki-machi, Seto City, Aichi Prefecture (within Akatsuki Industrial Zone)
- **Land area:** 33,333m²
- **Floor space:** 8,440m² (3-story building)
- Main products: *Eco Jozu, ECO ONE*, etc.
- **Investment:** ¥3.5 billion (land, buildings, equipment, etc.)
- Starting operations: October 2012 (scheduled)

Investment objectives

- Upgrade production capacity to prepare for growing demand for *Eco Jozu* products
- (Expand Groupwide annual capacity from 300,000 units to 700,000 units in fiscal 2015 (March 2015)
- Expand/upgrade production system for *ECO ONE* hybrid hot-water/heating systems



Summary

Medium-Term Business Plan "Jump UP 2014" (From April 1, 2012 to Morch 31, 2015)

(From April 1, 2012 to March 31, 2015)

Contribute to people's lives worldwide and the global environment as a comprehensive heat-energy appliance manufacturer

Aims

▶ **Product vision:** Comprehensive heating appliance manufacturer that delivers

environmentally responsible products

Regional vision: Global company that improves the lifestyles of people all over the world

Business vision: Company with a unique business model that attracts people and business partners

| | "Three Jump Up" Priorities | Fiscal 2015 Targets | | |
|---|--|-------------------------|-----------------|--|
| 1 | Raise product quality in pursuit of zero defects | Net Sales | 280 billion yen | |
| 2 | Raise versatility through reforms of development, production, and sales processes | Operating income | 33 billion yen | |
| 3 | Raise organizational strength through human resource development and Groupwide interaction | Operating income ratio | 11.8% | |





Performance forecasts and other future-oriented predictions contained this these materials are based on the Corporation's judgments using available information. Actual results may differ from such forecasts and predictions due to changing future circumstances.